

Corporate Profile 2026

FGI

FinTech Global Incorporated

The firm of innovative financing

About FinTech Global Incorporated

Business Activities

- 1 Investment banking
- 2 Investment
- 3 Asset management
- 4 Local issue solutions

Corporate Data

Disclaimer

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The Firm of Innovative Financing[®]

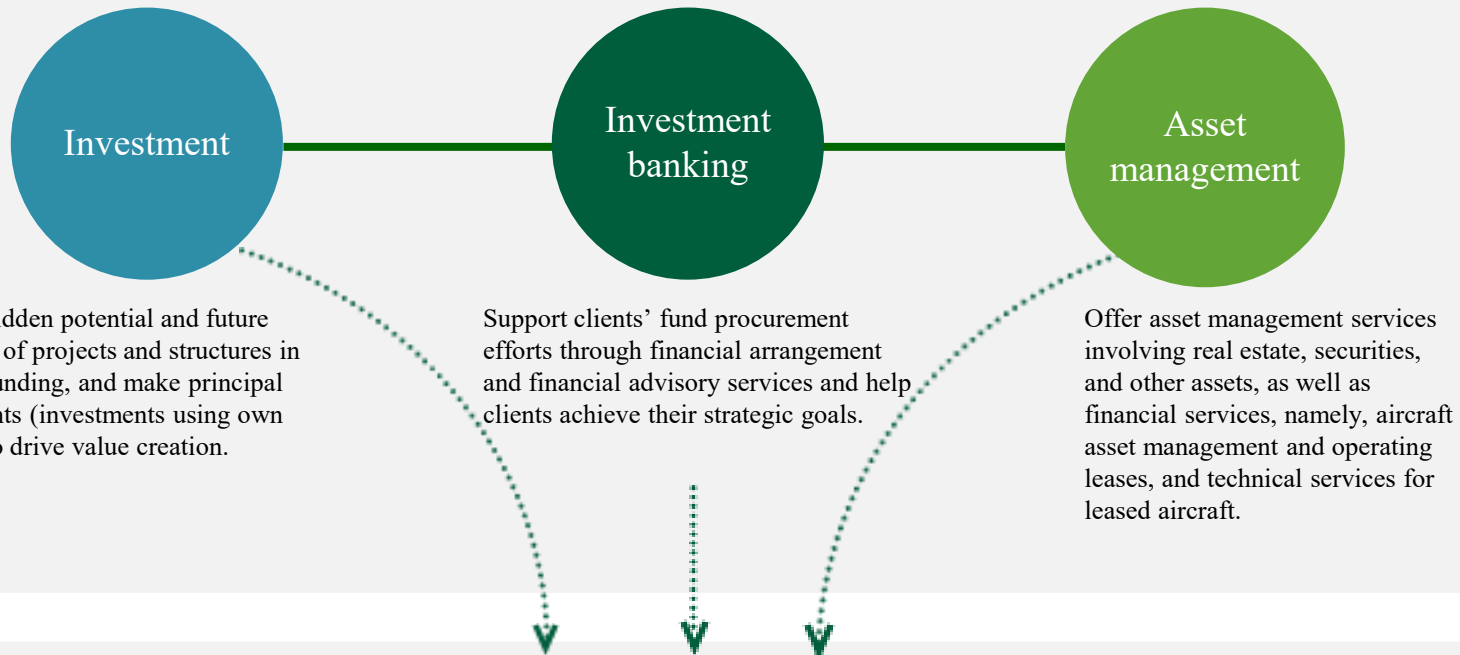
FinTech Global Incorporated (FGI) is a boutique investment bank* providing innovative, leading-edge financing solutions to help clients address issues of concern.

*A boutique investment bank is an investment bank that offers some of the services available from big investment banks, which pursue large-scale, broad-based activities, but on a small scale and with a specialized focus.

Business Activities

FGI started off with investment banking services emphasizing financial arrangements, but the business portfolio has expanded and now includes investment and asset management services to meet diverse client needs. We also apply accumulated know-how to offer local issue solutions.

FGI Group's Investment Banking Business

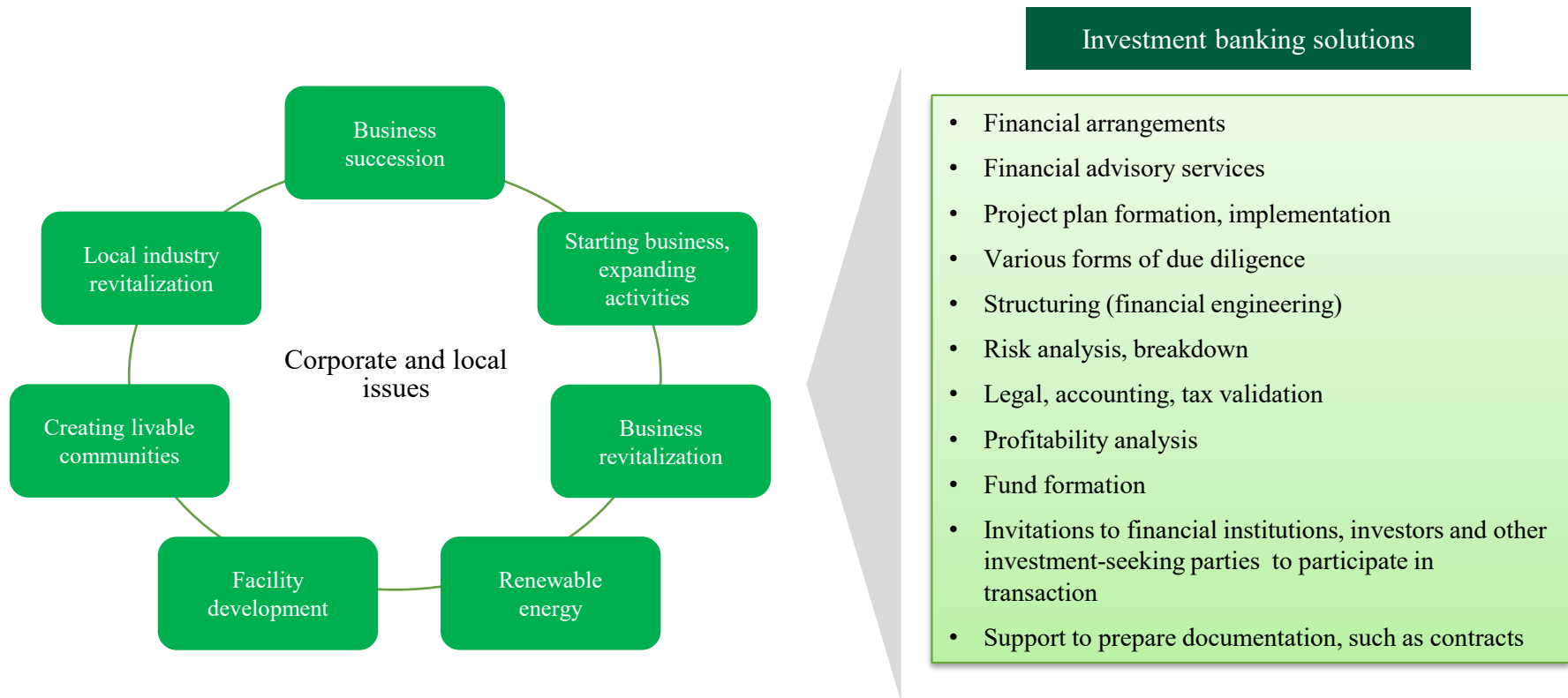


Local issue solutions

Help build sustainable communities through development, maintenance, and upgrade of facilities and through consulting services, especially for public accounting and public facility management, directed toward local governments. Looking to cultivate presence in growth sectors, with focus on wider adoption of renewable energy and creation and operation of attractive environments that underpin regional revitalization.

Investment Banking

Approaching various corporate and regional issues from a financial perspective, FGI plans and proposes financial strategies perfectly designed to meet client needs. We support clients in pursuing financial transactions, such as fund procurement, through financial arrangements and other boutique investment banking services that help our clients achieve their strategic goals.



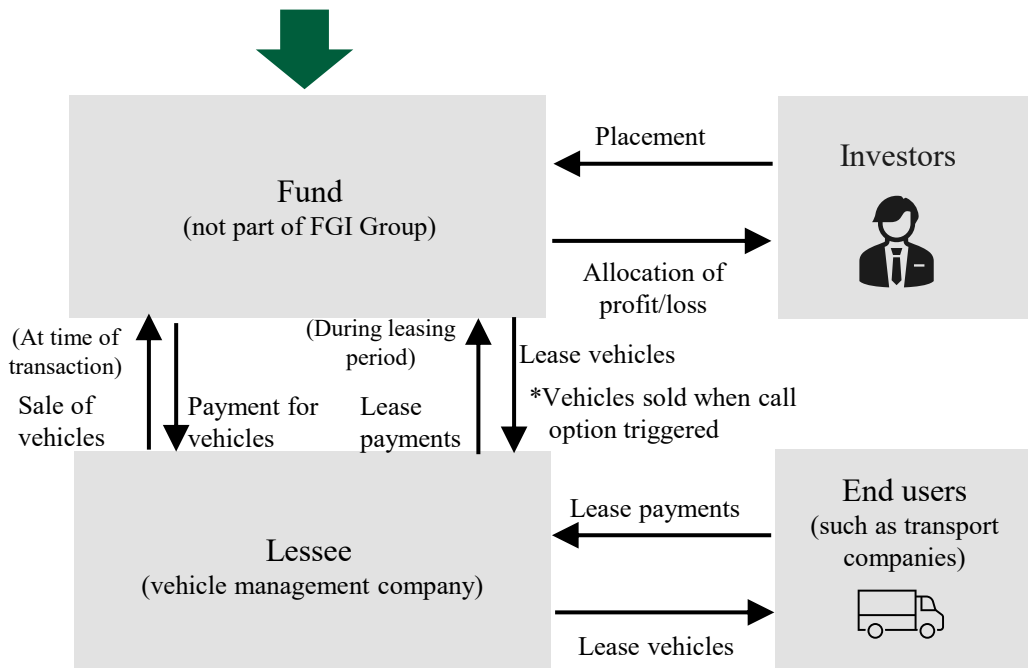
Aggregate funds raised through real estate securitization arrangements by FGI Group reached **¥1,022 billion** (as of September 30, 2025).

Truck Operating Leases

- Leaseback demand, mostly for pre-owned large commercial vehicles, is growing against a rising need, especially among transport companies, for fleet expansion and improved financial status. Efforts to secure target vehicles for associated fund are progressing well.
- The number of contracts with business partners who refer our investment products to their clients is also steadily increasing, and our investor base is expanding.

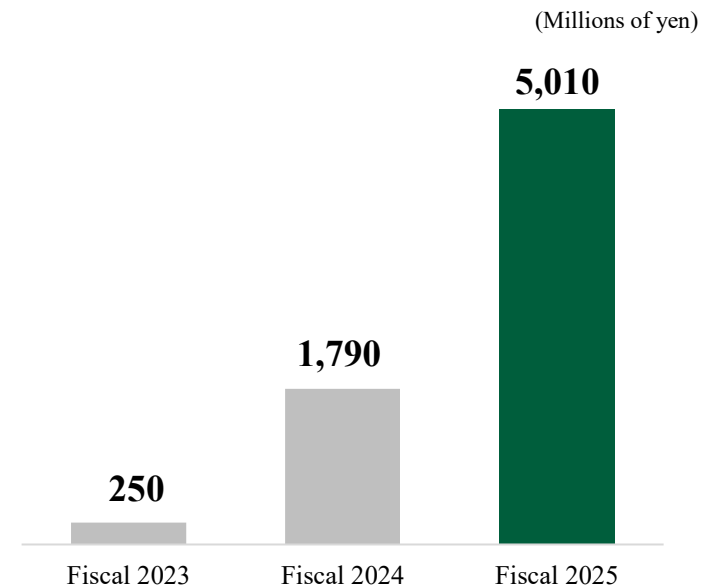
FGI Group

Handles arrangements, private placements, and fund management



Placement Volume

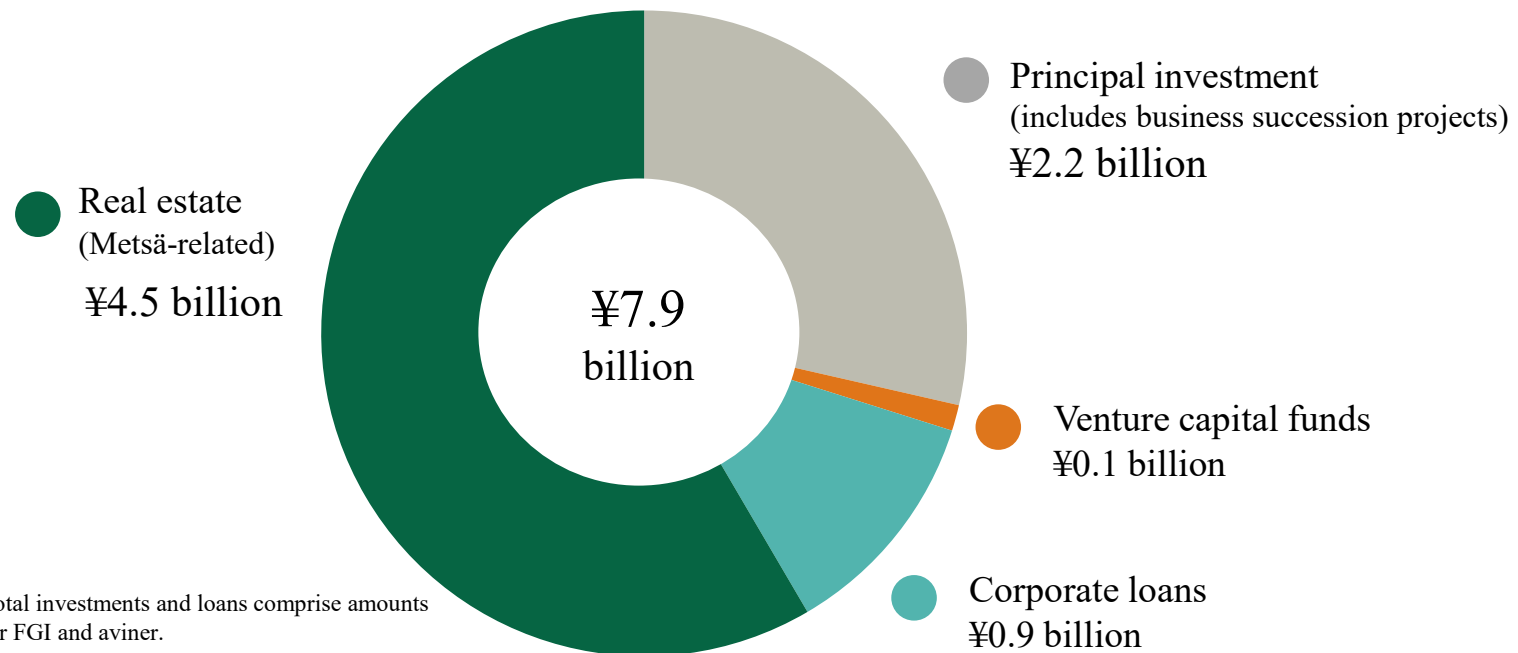
Against the backdrop of steady progress in securing vehicles for fund, investor base is also growing and placement volume is increasing



Investment

Unlock hidden potential and future prospects of projects and structures in need of funding and make principal investments (investments using own capital) to drive value creation.

Total Investments and Loans (As of September 30, 2025)



- Notes:
1. Total investments and loans comprise amounts for FGI and aviner.
 2. Does not include capital contributions and loans between FGI and aviner.
 3. Does not include leased assets (aircraft).

We help enhance value through principal investment into companies grappling with business succession issues and into start-ups and real estate projects.

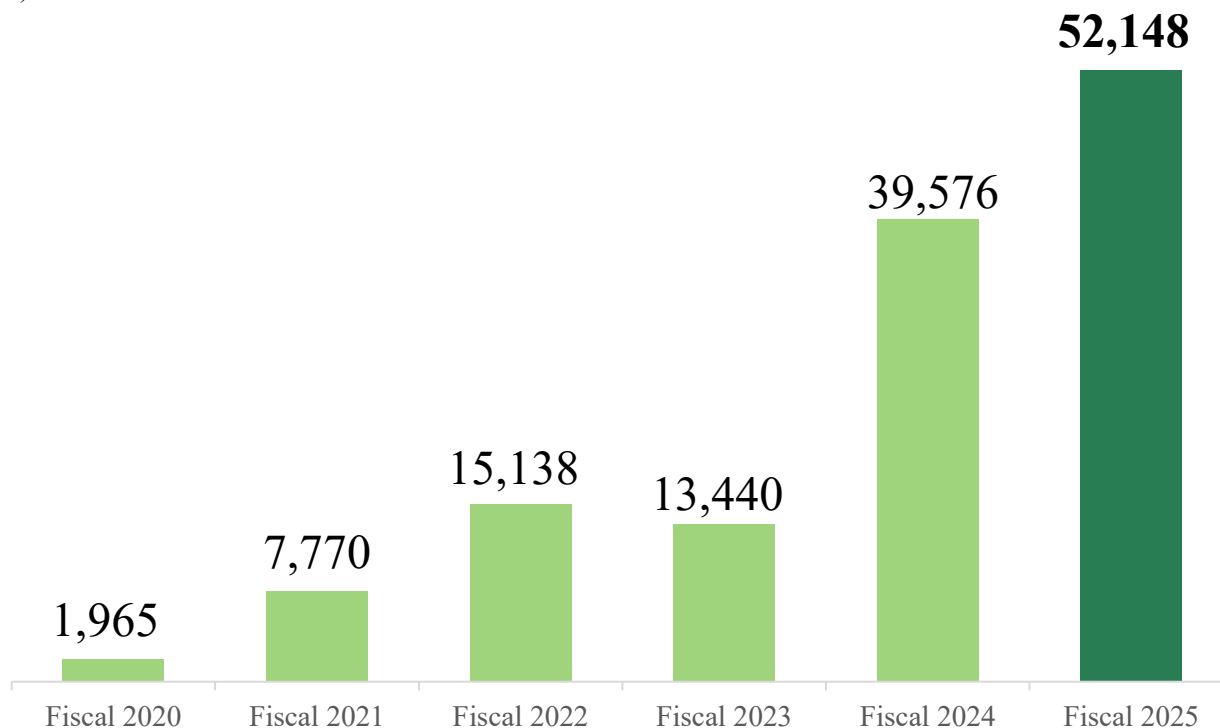
Business Succession Investment

- ✓ FGI buys companies grappling with business succession issues, effectively addressing the situation and setting the stage for enhanced value.
- ✓ Project-specific, non-consolidated private equity funds are structured through a combination of our own capital contributions and loans from financial institutions and other external capital sources.
- ✓ Fund formation activity is steadily increasing, driven by an expanding business succession market. This fueled a 32% year-on-year surge in the fund formation amount in fiscal 2025, ended September 30, 2025, and put aggregate funds raised at about **¥130 billion** since fiscal 2020.

Private Equity Fund Formation Amount

(Funds raised in each fiscal year)

(Millions of yen)



Selection of Companies in Investment Portfolio

Companies representative of our investment portfolio are highlighted below.

VIE, Inc.



Provides solutions using BrainTech

QLEAN CO., LTD.



Operates job-matching platform for sharing economy
*Formerly gigbase inc.(renamed in June 2025)

Moomin Monogatari, Ltd.



Operation and management of Moomin theme park in Japan

Sharing Energy Co., Ltd.



Sharing Energy

Business related to power generation using renewable energy, and its management and operation

Adacotech Incorporated



Provides anomaly detection AI software to the manufacturing industry

Mimasaka-no-kuni Electric Power Co., Ltd.



Established in 2018 to create framework for local consumption of locally produced energy.

FUNDINNO, Inc.



Operates stock investment-style crowdfunding platform FUNDINNO
*Listed on TSE Growth Market in December 2025.

Vook Inc.



Operates site providing tips on video production, offers video staffing search services, runs video school

Queen Bee Capital Co., Ltd



Provides fund transfer services and settlement information solutions

Investment at Metsä

FGI's participation in the Metsä project comprises asset investment in Metsä Village and private equity investment in Moomin Monogatari, Ltd., which operates Moominvalley Park.



Metsä Village offers visitors an opportunity to immerse themselves in a Nordic lifestyle. FGI has invested in real estate here and rents the properties to tenants. The asset investment objective is to raise the value of Metsä Village.



Viking hall (restaurants)



Moomin Monogatari, a company in FGI's investment portfolio, operates Moominvalley Park.



Moominvalley area

© Moomin Characters™

Moominvalley Park — Facility Introduction (Highlights)

Exhibition facility KOKEMUS



- ✓ Kokemus, which means “experience” in Finnish, is a three-floor exhibition facility. Visitors can enjoy interactive, immersive spaces as well as permanent and special displays.
- ✓ The building features a large shop of Moomin-themed merchandise as well as a restaurant designed to evoke the feeling of being at an evening party in the forest with the Moomins.
- ✓ As indoor spaces, Moominvalley Play Area, which offers Nordic educational programs for kids, and Moominvalley Drawing Square, where kids and adults can color freely on the floor and wall panels, provide moments of fun and well-being regardless of weather.

Moominhouse



Oshun Oxta



Emma's Theater



*Reopened in March 2026 as all-weather outdoor stage covered by a massive tent

Lake Terrace

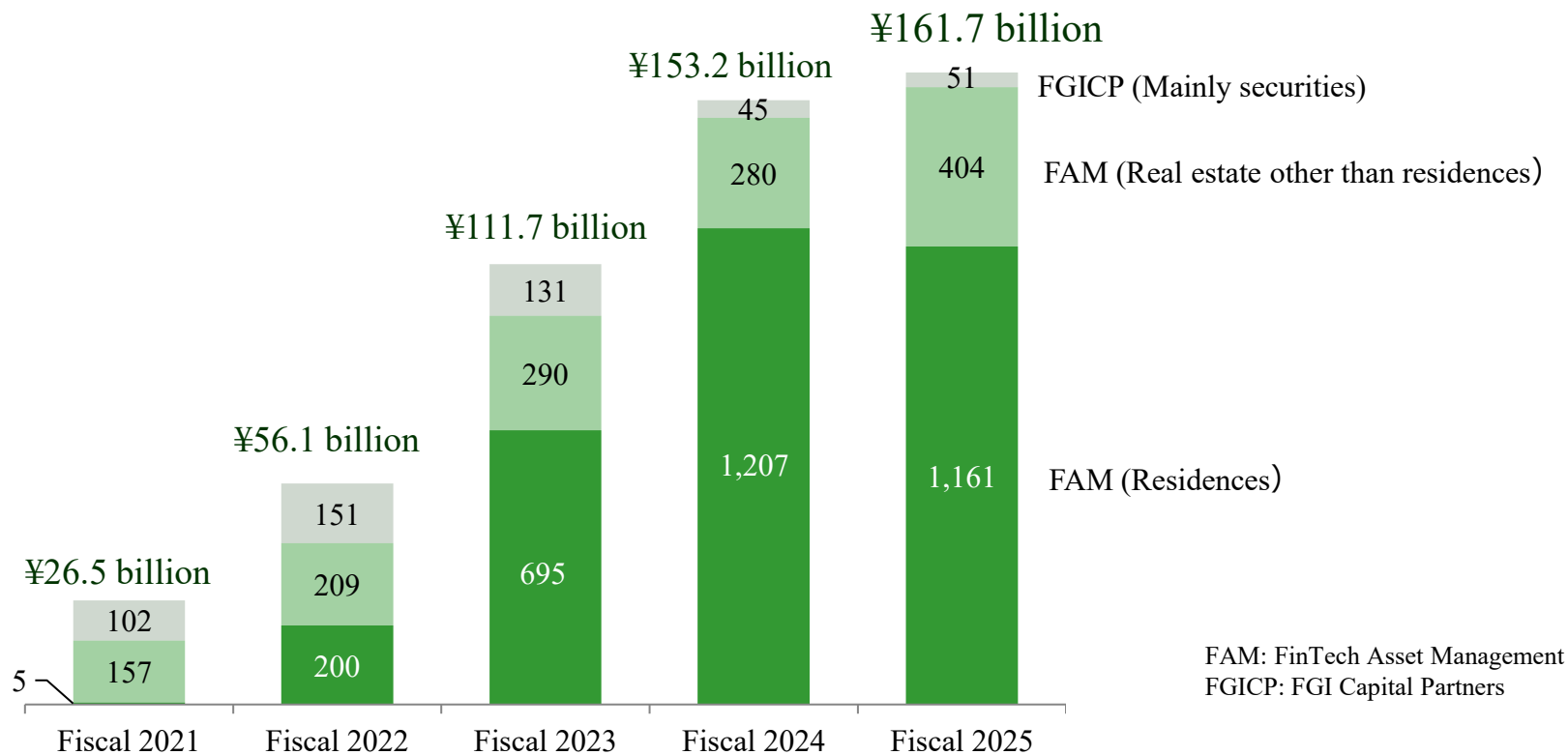


*Used for Moominvalley Splash Pool in summer and Moominvalley Skating Rink in winter.

Asset Management

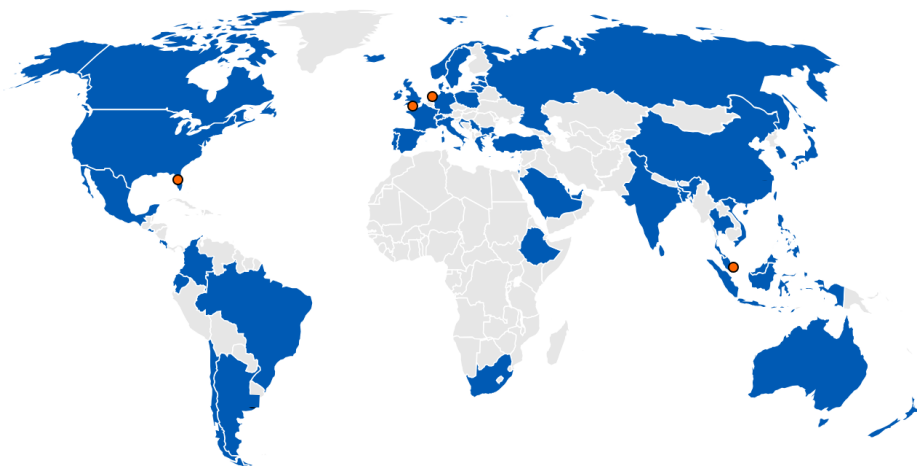
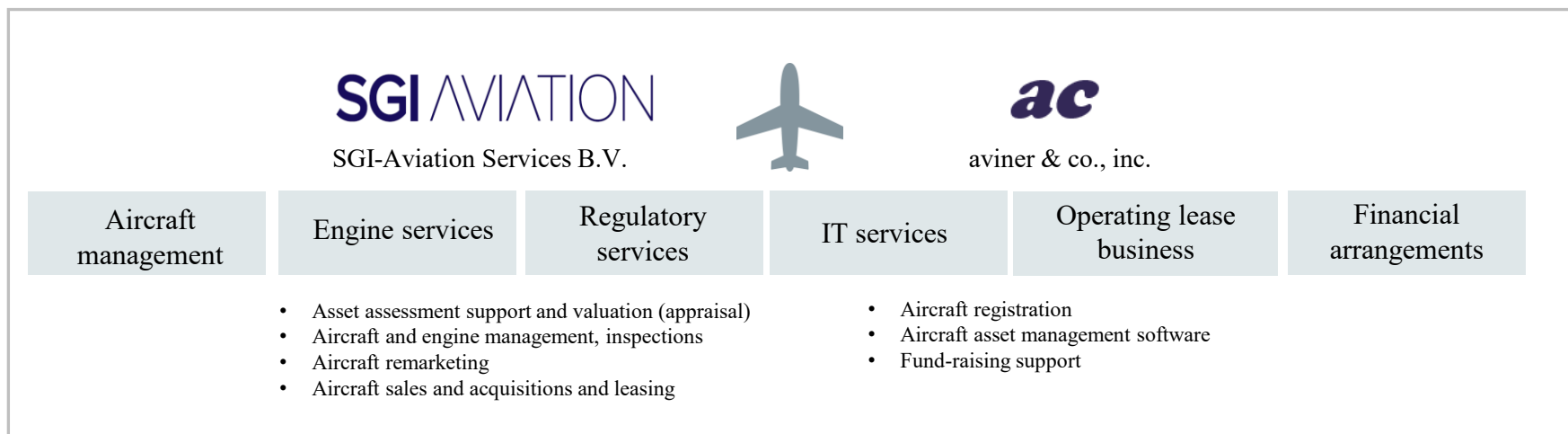
In asset management services, we focus on real estate and securities. Our activities also include aircraft asset management, technical services and financial services, such as aircraft and engine sales and acquisitions and aircraft operating leases.

Total Assets under Management



Aviation Business

- ✓ SGI-Aviation Services B.V. (SGI), an independent advisor to the aviation industry, provides technical consulting and advisory services related to aircraft and engine asset management.
- ✓ aviner & co., inc., the parent company of SGI, joins its subsidiary in providing aircraft financing services as a specialist organization with global aviation industry experience. In addition, the company has been involved in the aircraft asset operating lease business since 2024.



SGI has built an extensive client network from its home base in the Netherlands and pursues business globally.

■ Client country of incorporation

● SGI office

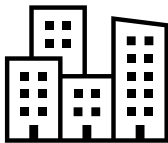
Local Issue Solutions

Three approaches to support sustainable regional growth

We provide solutions to address issues having an impact on society, such as public facility maintenance and upgrades, soaring energy costs, and worsening regional finances, and in so doing, we contribute to sustainable regional growth.

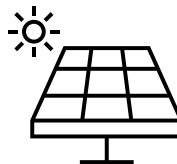
Regional redevelopment, business succession

We support regional redevelopment projects and large-scale public facility upgrades and provide business succession solutions through tailored financing schemes.



Local production/local consumption of energy and community-driven investment

We help local governments draw up plans for introducing renewable energy into the community under a concept that keeps profits from power generation within the area.



Financial documents, public facility management

Local public entities

- Help in preparing financial documents
- Help with public facility management
- Help with public sector strategy and planning

Local public enterprises

- Help with implementing public enterprise accounting
- Help with formulating management strategy



Regional Redevelopment, Business Succession

Financing schemes are tailored to support regional redevelopment projects and large-scale public facility upgrades and to help companies solve business succession challenges.

Project Gallery: Redevelopment and More

① Tsuruoka Project

(Tsuruoka, Yamagata Prefecture 2017~)



Arranged financing for large-scale upgrade project involving several facilities, including hotel. Entrusted with asset management.

② Wakkanai Building Project

(Wakkanai, Hokkaido 2015~)



Arranged restructuring of property-owning fund into scheme under Act on Specified Joint Real Estate Ventures, and subsequently entrusted with asset management.

③ Nagaoka Project

(Nagaoka, Niigata Prefecture 2023~)



Entrusted with asset management for Komehyappo North Building portion of urban redevelopment project.

④ Hirono Project

(Hirono, Fukushima Prefecture 2020~)



Entrusted with asset management for special purpose company owning hotel used as housing for workers at Fukushima Daiichi Nuclear Power Plant.

⑤ Niigata Logistics Center Project

(Niigata, Niigata Prefecture 2025~)



Arranged securitization of Aeon Niigata Process Center, which was developed as dual logistics center and food processing plant, and entrusted with asset management.

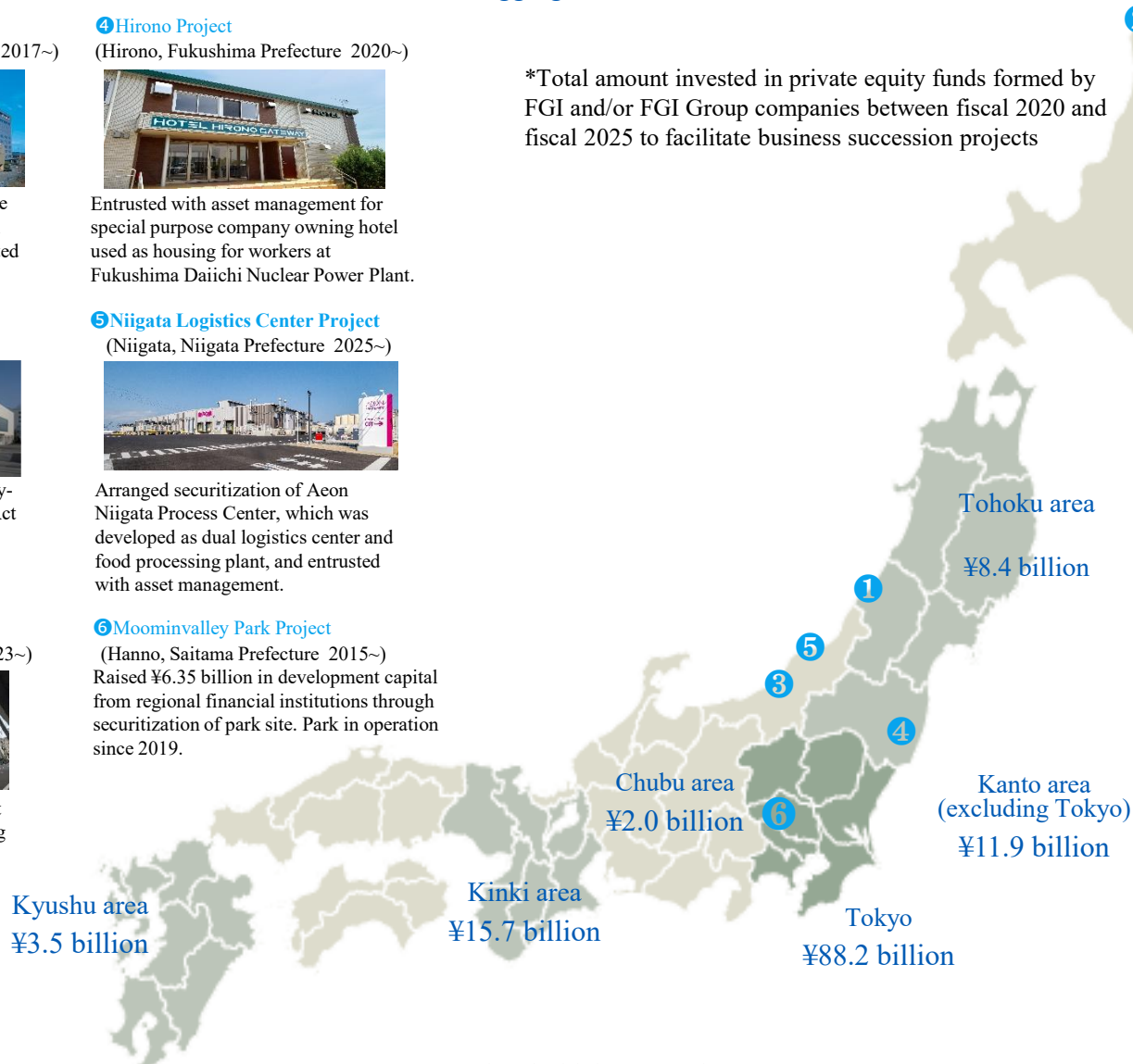
⑥ Moominvalley Park Project

(Hanno, Saitama Prefecture 2015~)

Raised ¥6.35 billion in development capital from regional financial institutions through securitization of park site. Park in operation since 2019.

Aggregate volume* of business succession investment by region

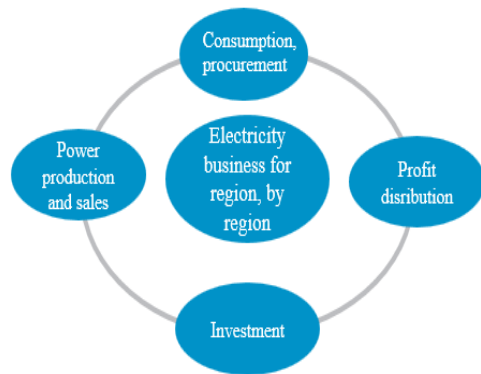
*Total amount invested in private equity funds formed by FGI and/or FGI Group companies between fiscal 2020 and fiscal 2025 to facilitate business succession projects



Local production and consumption of energy and community-driven investment

We are accelerating efforts to support local businesses and governments in the shift to renewable energy.

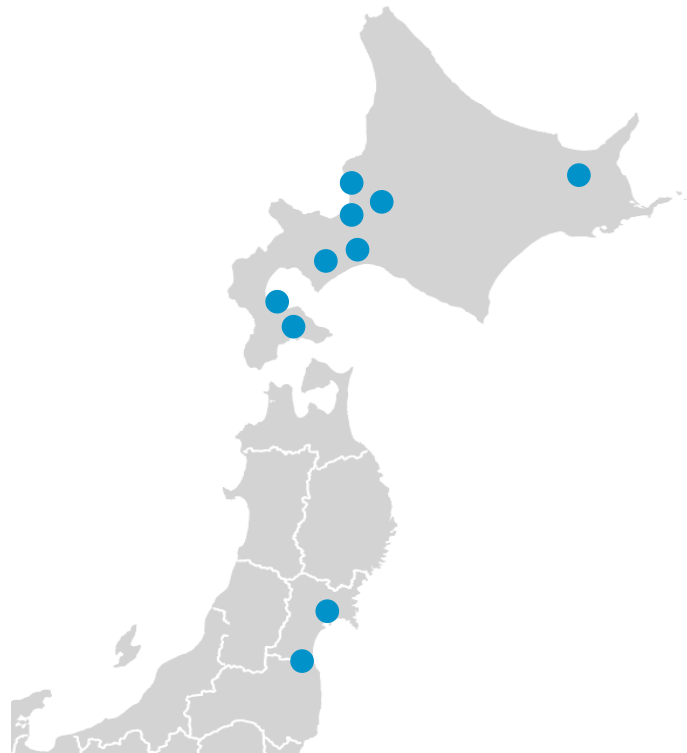
FGI's goal is to realize local production/consumption of energy and community-driven investment



The underlying concept is “**Keep profits from power generation within the area**” through local production and consumption of energy and community-driven investment. By utilizing investment from within the region rather than from external sources, namely, companies outside the region, this solar power project will return power generation revenues back to local communities.

Began solar power plant development project

In August 2025, FGI acquired a solar power plant development project through a special purpose company subsidiary. Human resources with expertise in developing and running power plants were assigned to the outsourced operator subsidiary, Public Electric Power Company, Incorporated, to improve the operating structure. Power purchase agreements with electricity consumers were signed, with commercial operations beginning in June 2026.



Arranged project financing backed by future electricity revenues from small-scale, distributed rooftop solar installations

In October 2024, FGI arranged project financing backed by future electricity sales receivables from power produced by roof-mounted solar power generation systems owned by Sharing Energy Co., Ltd. The project earned a BBB investment grade from R&I, enabling FGI to arrange financing of ¥2 billion from major backers. In August 2025, FGI arranged an additional ¥1.9 billion phase of funding for Sharing Energy to continue expanding rooftop installations, bringing the total arrangement amount to ¥3.9 billion.



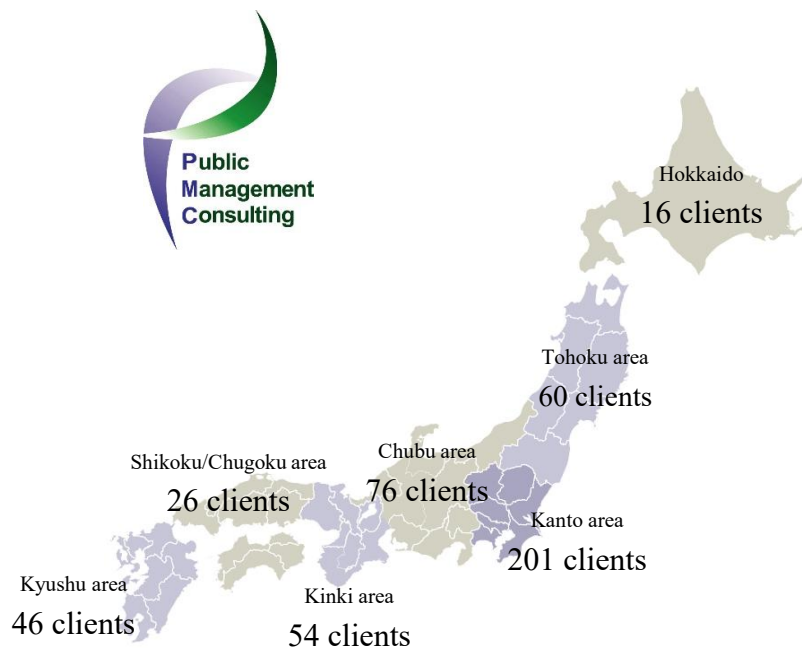
Photo provided by Sharing Energy Co., Ltd.

Sharing Energy operates Share Denki, an initiative where participating homeowners pay nothing to install the rooftop solar power system and get first access to the power generated by the system at a discounted rate.

Support for preparation of financial documents, public facility management

Public Management Consulting Corporation, an FGI subsidiary, helps local public entities prepare financial documents and manage public facilities. In recent years, the company has received more requests to help formulate or revise administrative plans related to nursing care, welfare, and wellness improvement.

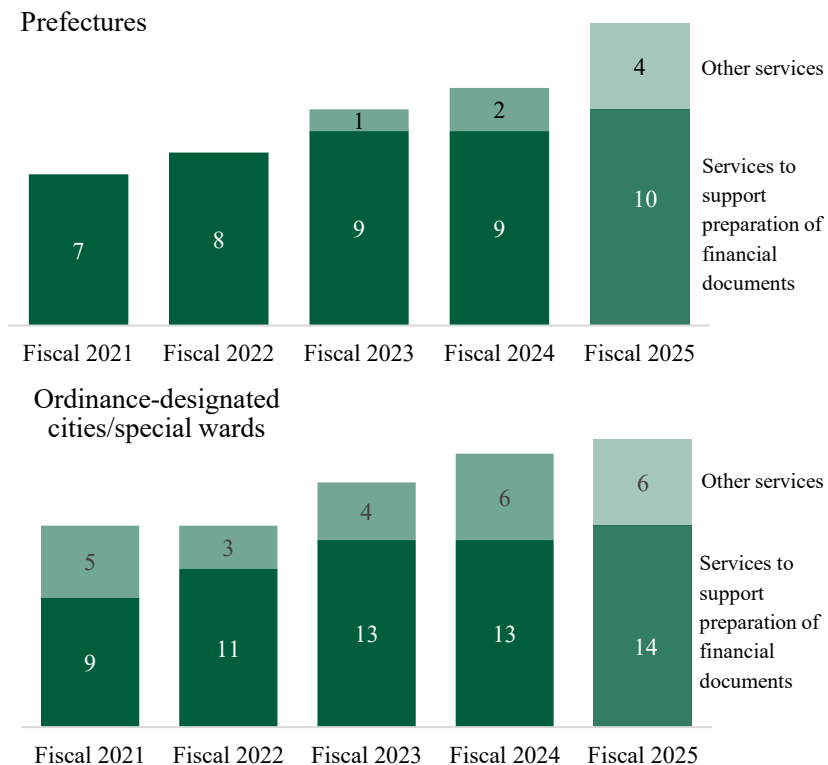
Total number of contracts with local public entities: 479
(as of September 30, 2025)



*Actual results by FGI subsidiary, Public Management Consulting Corporation

Year-on-year increase in number of large local governments on service contracts

Number of Large Local Governments on Service Contracts



Name	FinTech Global Incorporated
Head office	Meguro Central Square 15th Floor, 3-1-1, Kamiosaki, Shinagawa-ku, Tokyo 141-0021
Establishment	December 7, 1994
Representative	Nobumitsu Tamai, President and Chief Executive Officer
Listing	TSE Standard Market (8789)
Listing history	June 2005: Listed on TSE Mothers market for startups February 2021: Moved to TSE Second Section April 2022: Transitioned to TSE Standard Market
Business activities	I. Investment banking II. Investment III. Asset management IV. Local issue solutions
Member organization	Japan Business Federation (Keidanren)
Number of employees	Consolidated: 157 (As of June 30, 2026; excludes temporary staff)



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Directors, and Audit and Supervisory Committee Members



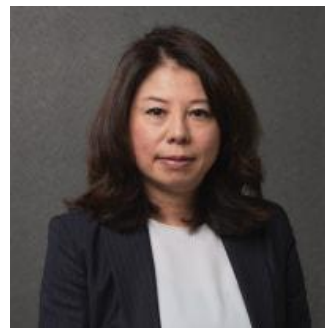
President and CEO

Nobumitsu Tamai



Executive Vice President
Senior Executive Officer

Takashi Senda



Director
Senior Executive Officer
Head of Investment Banking Business
Division

Naoko Yoshioka



Director
Senior Executive Officer

Takashi Kimura
【Significant concurrent position】
Bellwether, Inc, President
Yamato Audit Corporation, Representative Partner
Yamato Certified Public Tax Accountants'
Corporation, Representative Partner



Outside Director, Audit and
Supervisory Committee Member
(Full-time)

Atsuhiko Nozaki
Former Full-Time Corporate Auditor, Nippon
Life Insurance
【Significant concurrent position】
Outside Director, The Kinki Sharyo Co., Ltd.



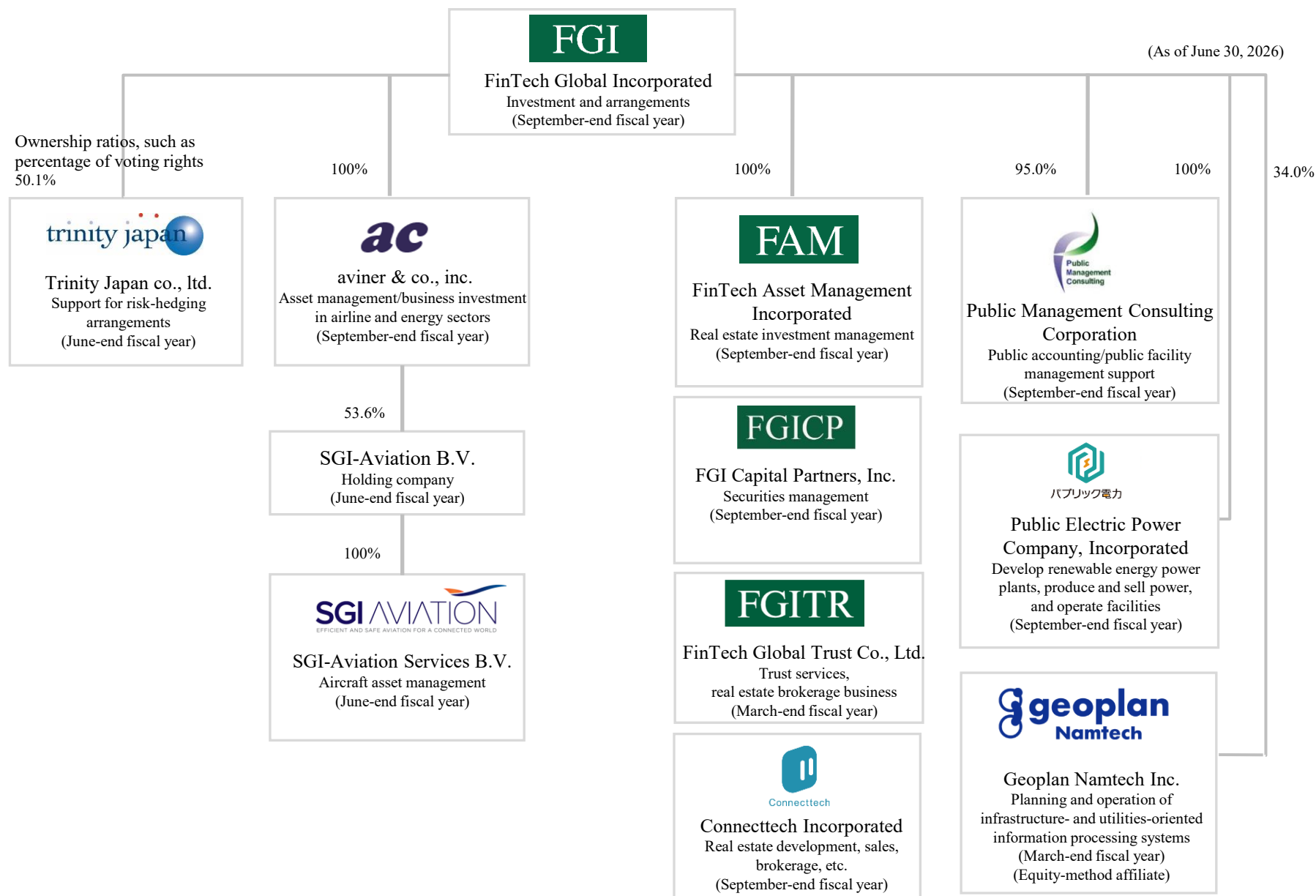
Outside Director, Audit and
Supervisory Committee Member

Kenjiro Suzuki
Former Director-General of the Chugoku
Local Finance Bureau



Outside Director, Audit and Supervisory Committee
Member

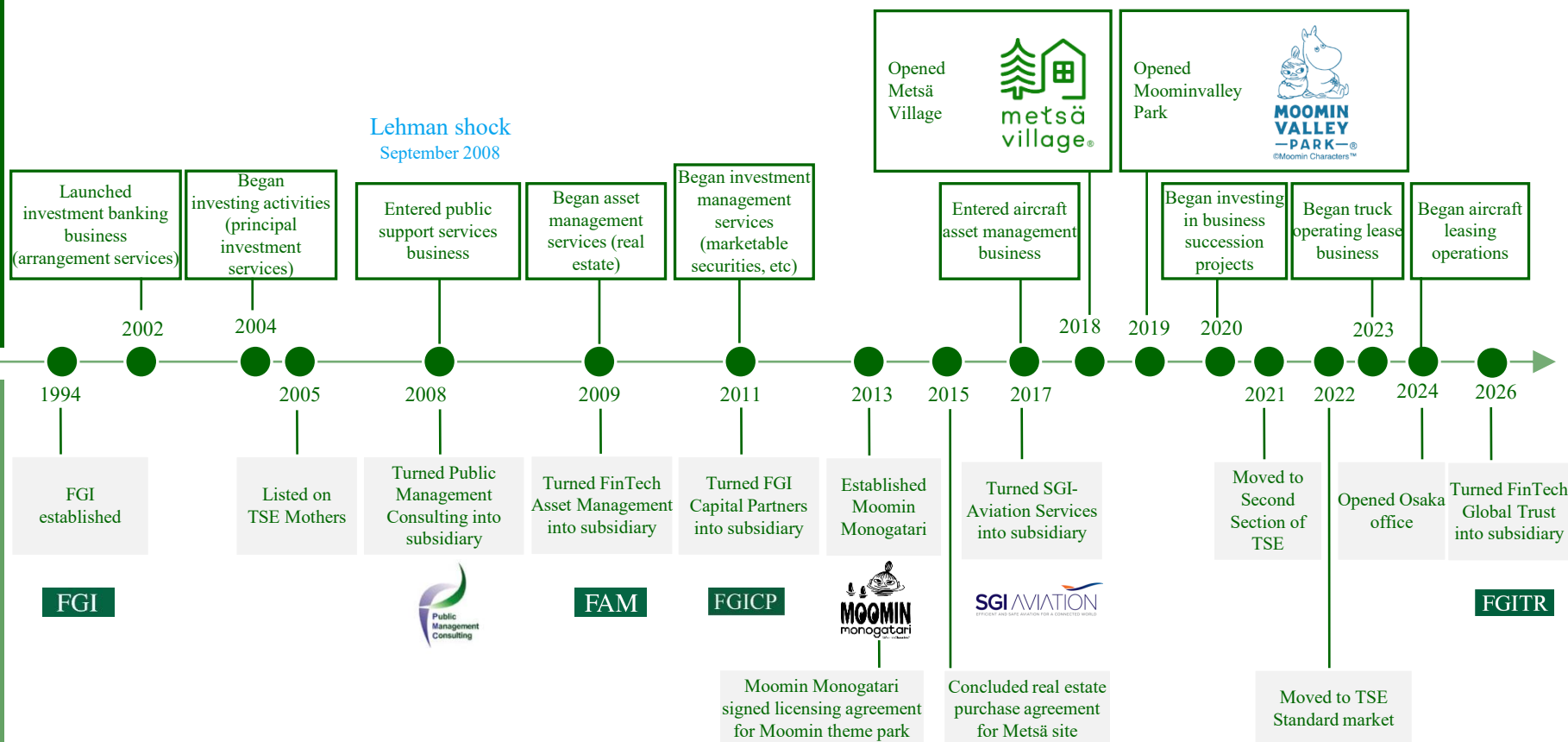
Toru Ohyama
【Significant concurrent position】
Representative Director, Trusty Consulting KK



- Posting growth through financial arrangements for real estate securitization projects, FGI listed on Tokyo Stock Exchange (TSE) Mothers market in 2005. Listing enabled FGI to provide investments and loans for structured financing schemes.
- Following Lehman shock, FGI added private equity investment and asset management services to business portfolio.
- Between 2018 and 2019, FGI was involved in operation of Moomin theme park and Metsä Village commercial facilities in Hanno, Saitama Prefecture.
- In 2020, FGI began investing in companies struggling with business succession issues.

Business activities

Corporate milestones



Formed business alliance with **TOYO SECURITIES CO., LTD**

- ✓ On May 8, 2025, FGI and FinTech Asset Management entered into a business partnership agreement with TOYO SECURITIES CO., LTD.
- ✓ Through this agreement, TOYO SECURITIES and FGI Group companies will cross-sell investment products, expand respective financial services for clients, and create new profit opportunities.



Will utilize TOYO SECURITIES' client base and securities function to reach new clients for financial products and services and to expand range of client services

Will create profit opportunities through new services using FGI's financial products and fund-formation resources

Business Partnership Details

TOYO SECURITIES will **introduce, invite investment into and distribute units in financial products** arranged by FGI and FAM to its clients.

FGI and FAM will **structure financial products** according to needs of TOYO SECURITIES' clients.

TOYO SECURITIES will **select and refer M&A candidate companies** to FGI, which will execute the actual M&A process (Note: TOYO SECURITIES must obtain prior consent from clients before introducing or soliciting participation in investment opportunities.)

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<https://www.fgi.co.jp/en/>