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# **Results for First Three Quarters of Fiscal 2022, ending September 30, 2022**

August 2022

FinTech Global Incorporated TSE Standard Market Stock Code: 8789 https://www.fgi.co.jp/en/

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### Summary

Moved into exit stage on investments made as of second quarter, supporting enhanced performance. Operating loss turned to operating income. Progress toward targets in full-year performance forecast is delayed on the profit front, but further improvement is anticipated with several deals scheduled for execution in the fourth quarter, so no changes will be made to performance targets.

# Favorable results from private equity investment and aircraft asset management. Signed security token offering joint venture agreement, laid out promotion structure.

- Made progress in third quarter to exit private equity investments made as of second quarter. Invested in resources, including increase in staffing and wider use of outsourcing for office work, while concurrently promoting several investments. Expect investments to go ahead in fourth quarter, supporting business results.
- Aircraft asset management demand and results remained brisk.
- Signed joint venture agreement with Okasan Securities Group Inc., Aozora Bank, Ltd., and A.D. Works Group Co., Ltd., to develop digital securities businesses, including the security token business, and contributed capital to Okasan Digital Securities Prepatory Co., Ltd. Will seek to create business opportunities utilizing security token offering method.

#### Metsä saw increase in guest count, thanks to relaxation of government restrictions on movement. Although segment turned a profit, fourth quarter seeing downward trend in guest count due to rapid spread of COVID-19.

- Metsä guest count grew 1.9% over first three quarters of fiscal 2021, when impact of COVID-19 continued to affect operations. (April–June quarter saw 15.7% growth)
- Rapid spread of COVID-19 impacting ability to attract crowds in fourth quarter, with guest count trending downward.
- In licensing-related operations, handling volume of Moomin merchandise by licensees expanded, pushing up revenues.

### **Consolidated Performance**

|  |  |  |                                     |                      |                     |  | (Millions of yen)       |  |  |
|--|--|--|-------------------------------------|----------------------|---------------------|--|-------------------------|--|--|
|  |  | Fiscal 2021 First<br>Three Quarters  | Fiscal 2022 First<br>Three Quarters | YOY Change<br>Amount | YOY Change<br>Raito | Fiscal 2022<br>Full Year<br>(Forecast) | Progress toward<br>goal |  |  |
| Revenu   | es   | 6,410  | 6,749                               | 338                  | 5.3%                | 8,000                                  | 84.4%                   |  |  |
| Gross pr   | ofit   | 2,846  | 2,680                               | (165)                | (5.8%)              | _                                      | _                       |  |  |
| Operating i  | ncome  | 465  | 150                                 | (314)                | (67.7%)             | 450                                    | 33.4%                   |  |  |
| Ordinary income<br>Profit/(loss) attributable to owners of the<br>parent   |  | 437  | 114                                 | (323)                | (73.9%)             | 300                                    | 38.0%                   |  |  |
|  |  | 319  | (140)                               | (460)                | _                   | 100                                    | _                       |  |  |
| EBITD  | A  | 954  | 575                                 | (378)                | (39.6%)             | _                                      | _                       |  |  |
|  |  | Note: EBITDA is calculated by returning depreciation costs and amortization of goodwill included in cost or revenue and selling, general and administrative expenses back to operating income. |                                     |                      |                     |  |                         |  |  |
| Impact from application of accounting standard for revenue recognition           Some Metsä-related merchandise sales were initially procured on consignment, so revenues and cost of revenues are reduced by ¥63 million, respectively.           There is no impact on gross profit, operating income, ordinary income or quarterly net income before taxes. |  |  |                                     |                      |                     |  |                         |  |  |
| Revenues Steady progress on arrangement and execution of private equity investments as well as exits.<br>Favorable aircraft asset management status and increase in exits on asset investments fueled revenue growth.  |  |  |                                     |                      |                     |  |                         |  |  |
| Gross profit   | <b>Gross profit</b> Despite improvement in Metsä profitability, gross profit fell, reflecting a decrease in revenues on arrangement transaction services with a low cost ratio and decrease in revenues from private equity investments. |  |                                     |                      |                     |  |                         |  |  |
| Operating income Selling, general and administrative expenses rose 6.3%, paralleling business expansion, but with growing revenues in investment banking business during April–June quarter and improvement in Metsä profitability, FGI reversed into the black from loss position posted from the current third quarter.                                      |  |  |                                     |                      |                     |  |                         |  |  |
| Profit/(loss) attributable   | (loss) attributable Quarterly profit attributable to non-controlling interests, at ¥185 million, was up ¥253 million from the corresponding period a year  |  |                                     |                      |                     |  |                         |  |  |

Quarterly profit attributable to non-controlling interests, at ¥185 million, was up ¥253 million from the corresponding period a year ago, thanks to a lower level of loss at Moomin Monogatari. This had a negative effect on quarterly profit attributable to owners of the parent. (Reference: Page 15)

Consolidated performance forecast

to owners of the parent

Progress in each income category is delayed. Nevertheless, management anticipates several deals in the investment banking business to go ahead in the fourth quarter, so no changes will be made to performance targets.

| 010   | F8          |       |       |                      |       |           |             |       |       |                      | (MIII                                | ions of yen)         |
|---|-------------|-------|-------|----------------------|-------|-----------|-------------|-------|-------|----------------------|--------------------------------------|----------------------|
|   | Fiscal 2021 |       |       |                      |       |           | Fiscal 2022 |       |       |                      | YOY Q3                               | YOY Q3 YTD           |
|   | Q1          | Q2    | Q3    | First three quarters | Q4    | Full year | Q1          | Q2    | Q3    | First three quarters | ¥ change<br>% change                 | ¥ change<br>% change |
| Revenues  | 2,020       | 2,854 | 1,536 | 6,410                | 1,696 | 8,107     | 2,272       | 2,148 | 2,328 | 6,749                | 792<br>51.6%                         | 338<br>5.3%          |
| Gross profit  | 825         | 1,558 | 462   | 2,846                | 524   | 3,370     | 897         | 712   | 1,071 | 2,680                | <ul><li>609</li><li>131.8%</li></ul> | (165)<br>(5.8%)      |
| Operating income(loss)                                | 53          | 787   | (375) | 465                  | (287) | 178       | 62          | (102) | 190   | 150                  | 565<br>-                             | (314)<br>(67.7%)     |
| Ordinary income(loss)                                 | 9           | 821   | (393) | 437                  | (321) | 115       | 39          | (91)  | 165   | 114                  | 559<br>✓ _                           | (323)<br>(73.9%)     |
| Profit/(loss) attributable<br>to owners of the parent | (63)        | 681   | (298) | 319                  | (189) | 130       | (47)        | (155) | 62    | (140)                | ✓ <sup>360</sup><br>−                | (460)<br>—           |
| EBITDA  | 224         | 962   | (232) | 954                  | (136) | 817       | 213         | 49    | 313   | 575                  | ✓ 545<br>✓ _                         | (378)<br>(39.6%)     |

### Huge progress in performance on a third-quarter (April–June) basis

(Millions of yen)

Note: EBITDA is calculated by returning depreciation costs and amortization of goodwill included in cost of revenue and selling, general and administrative expenses back to segment income/(loss).

### **Business Summary by Segment (1)**

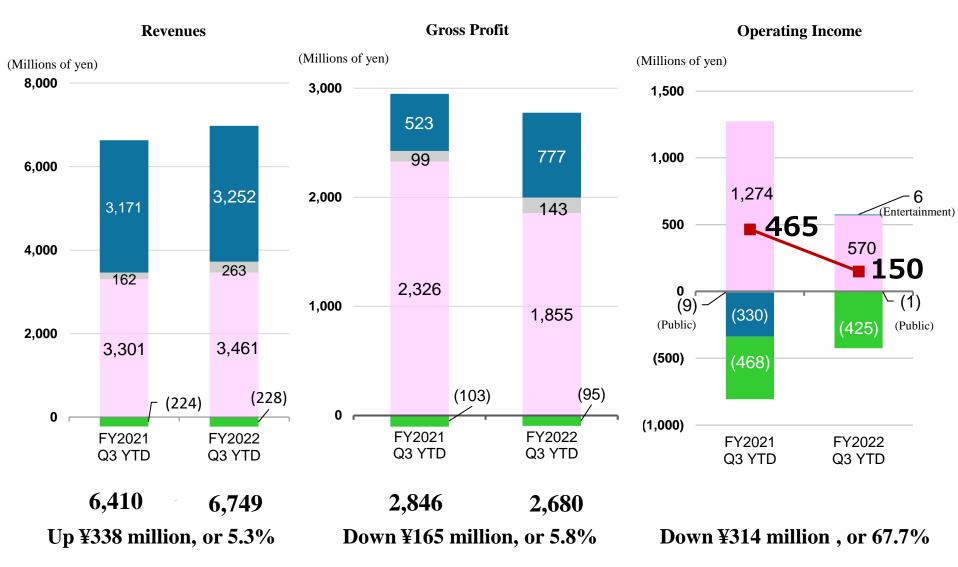
- In investment banking business, second quarter of fiscal 2021 saw concentration on exit of private equity investments, but during first three quarters of fiscal 2022, activity was stable in each quarter.
- In public management consulting business, services to help with preparation of financial documents and reviews of general management plans for public facilities, were in high demand, driving revenues up 62.7%.
- In entertainment service business, profitability improved, through reduction in fixed costs mainly due to remodeling works.

| (Millions of yen) |
|-------------------|
|-------------------|

|  |                     | Fiscal 2021 |   |  |                      |   |           | Fiscal 2022 |   |       |                      | VOV O2 | YOY Q3        |
|--|---------------------|-------------|---|--|----------------------|---|-----------|-------------|---|-------|----------------------|--------|---------------|
| Reporting Segments   |                     | Q1          | Q2  | Q3   | First three quarters | Q4  | Full year | Q1          | Q2  | Q3    | First three quarters | 101 Q3 | YTD<br>change |
|  | Revenue             | 812         | 1,856   | 632  | 3,301                | 759   | 4,061     | 1,058       | 1,135   | 1,267 | 3,461                | 635    | 159           |
| Investment Banking<br>Business                               | Gross Profit        | 499         | 1,492   | 335  | 2,326                | 399   | 2,725     | 574         | 507   | 773   | 1,855                | 438    | (471)         |
|  | Segment income      | 142         | 1,180   | (47)   | 1,274                | 28  | 1,303     | 198         | 112   | 259   | 570                  | 307    | (704)         |
|  | Revenue             | 62          | 56  | 43   | 162                  | 80  | 242       | 108         | 92  | 62    | 263                  | 19     | 101           |
| Public Management<br>Consulting Business                     | Gross Profit        | 38          | 31  | 29   | 99                   | 48  | 148       | 54          | 49  | 40    | 143                  | 11     | 44            |
| 0  | Segment income      | (2)         | 0   | (6)  | (9)                  | 6   | (3)       | 8           | 3   | (13)  | (1)                  | (6)    | 8             |
|  | Revenue             | 1,223       | 1,007   | 939  | 3,171                | 935   | 4,106     | 1,181       | 997   | 1,073 | 3,252                | 133    | 81            |
| Entertainment Service<br>Business                            | <b>Gross Profit</b> | 327         | 64  | 132  | 523                  | 109   | 632       | 301         | 187   | 287   | 777                  | 155    | 253           |
|  | Segment income      | 47          | (203)   | (175)  | (330)                | (170)   | (501)     | 36          | (61)  | 31    | 6                    | 207    | 336           |
| Adjustment   | Revenue             | (78)        | (66)  | (79)   | (224)                | (78)  | (303)     | (76)        | (76)  | (75)  | (228)                | 4      | (4)           |
| (Elimination of transactions<br>among segments and corporate | Gross Profit        | (39)        | (30)  | (34)   | (103)                | (32)  | (136)     | (32)        | (32)  | (30)  | (95)                 | 3      | 8             |
| expenses)  | Segment income      | (134)       | (188)   | (145)  | (468)                | (151)   | (619)     | (180)       | (156)   | (87)  | (425)                | 57     | 43            |
| Amount Booked on   | Revenue             | 2,020       | 2,854   | 1,536  | 6,410                | 1,696   | 8,107     | 2,272       | 2,148   | 2,328 | 6,749                | 792    | 338           |
| Consolidated Statement<br>of Income                          | Gross Profit        | 825         | 1,558   | 462  | 2,846                | 524   | 3,370     | 897         | 712   | 1,071 | 2,680                | 609    | (165)         |
| or meome   | Segment income      | 53          | 787   | (375)  | 465                  | (287)   | 178       | 62          | (102)   | 190   | 150                  | 565    | (314)         |
| Related issues   |                     |             | State of<br>emergency<br>(From Jan. 8,<br>2021 to Mar.<br>21, 2021 in<br>Tokyo and<br>three<br>prefectures) | State of<br>emergency<br>(From Apr. 25,<br>2021 to Jun.<br>20, 2021 in<br>Tokyo) |                      | State of<br>emergency<br>(From Jul. 12,<br>2021 to Sep.<br>30, 2021 in<br>Tokyo)<br>(From Aug 2,<br>2021 to Sep.<br>30, 2021 in<br>Saitama) |           |             | Application<br>of priority<br>measures to<br>prevent<br>spread of<br>COVID-19<br>(From Jan.<br>2021 to Mar.<br>2021, in<br>Tokyo and<br>three<br>prefectures) |       |                      |        |               |

- 1. Revenues for each segment includes intersegment revenue and transfers.
- 2. The ¥(425) million segment income for the first three quarters of fiscal 2022, under adjustment, includes intersegment elimination (¥215 million in the first three quarters of fiscal 2022) as well as corporate expenses (¥(640) million in the same period) that are not allocated to any reporting segment. Corporate expenses are general and administrative expenses not associated with any reporting segment, mainly because it is difficult to justifiably allocate such expenses to any particular reporting segment.

### **Business Summary by Segment (2)**



Note: Segment breakdown uses non-eliminated values.

Investment Banking Business Public Management Consulting Business

Entertainment Service Business

Corporate expenses and eliminated transactions

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### **Investment Banking Business—Revenues and gross profit by service**

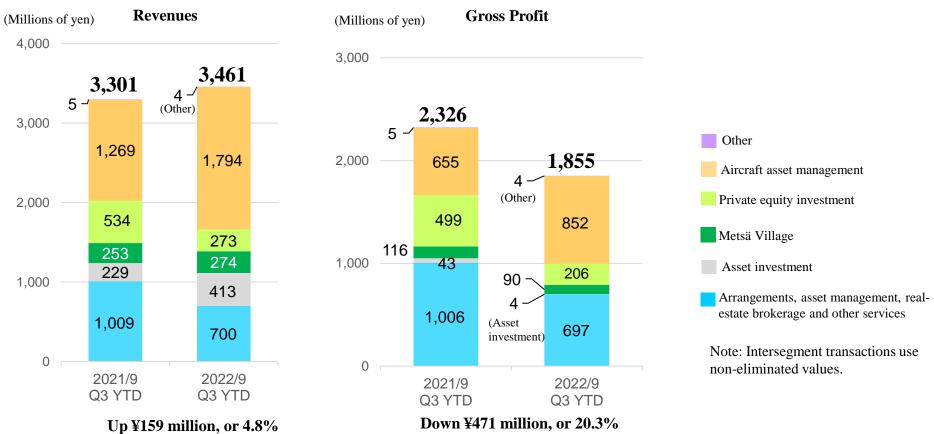
#### Brisk capture of private equity investment deals. Favorable demand for aircraft asset management continued boost revenues.

- Arrangement services, private equity investment:
- Asset investment:
- Aircraft asset management:

Brisk progress on arrangement and execution of private equity investments, as well as exits. Leveraged sale of real estate trust beneficiary rights to boost revenues.

Driven by pandemic, demand for aircraft inspections and technical services, such as those connected with aircraft returns, remained favorable.

Expanded outsourcing to address increase in inquiries. Revenues and gross profit up.



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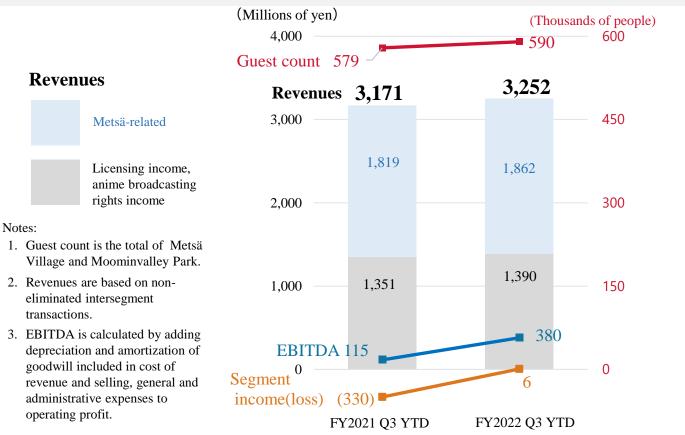
### **Entertainment Service Business Results**

Both Metsä- and licensing-related operations delivered higher revenues. Revenues for first three quarters of fiscal 2022 were up ¥81 million\* over corresponding period a year ago.

Turned a profit, thanks to improved profitability at Metsä and recovery in guest count.

\*Increase of ¥145 million without impact from application of accounting standard on revenue recognition.

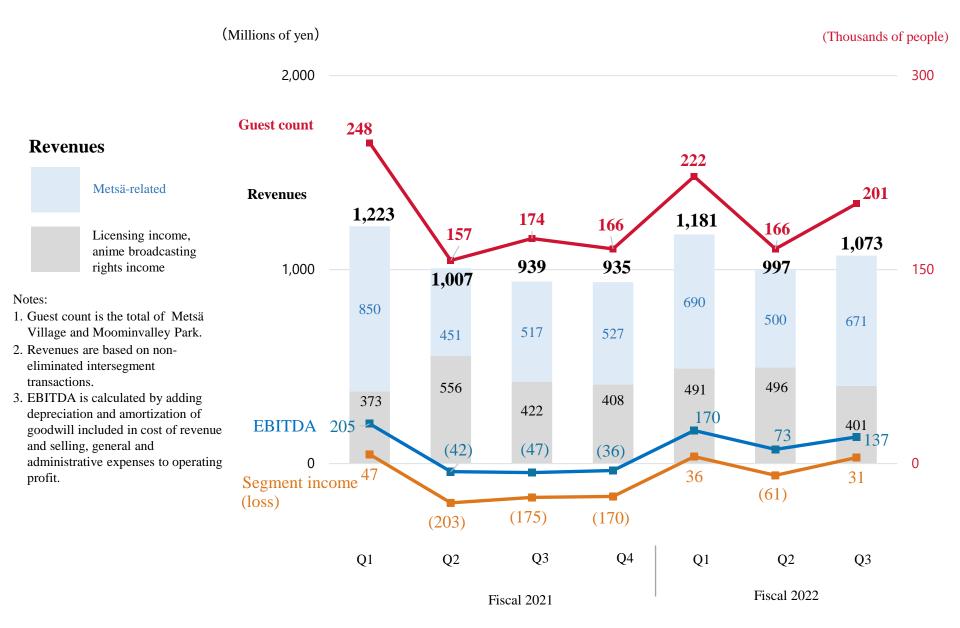
- Metsä-related:
- Remodeled facilities of Moominvalley Park in December. Revised contents and services to match guest needs.
  - Recovery in guest count helped along by relaxation of government restrictions on movement. April–June quarter saw 15.7% increase over corresponding quarter a year ago.
  - Opened e-commerce Moomin Shop on March 1.
- Licensing-related:
- elated: Handling volume of licensed Moomin merchandise up for licensees, paralleling wider demand in field of fashion, especially casual wear, and and higher sales of magazines offering a free gift. First three quarters revenues increased 2.8% year on year.
  - Made headway on establishment of consistent customer relationship management platform that supports branding strategy.



### Impact from application of accounting standard for revenue recognition

Some Metsä-related merchandise sales were initially procured on consignment, so sales and cost of sales are reduced by ¥63 million, respectively. (Paralleling past treatment, no retroactive application will be made to previous first three quarters results.) There is no impact on segment incomes.

### **Changes in Entertainment Service Business Results (Quarterly)**



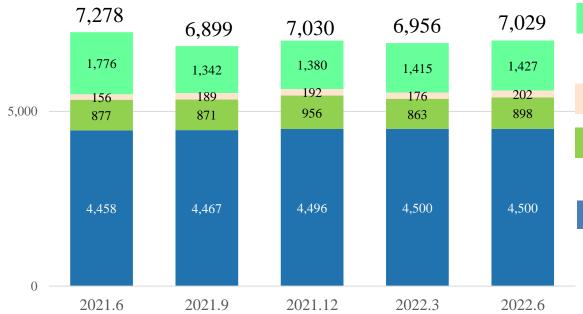
#### Major causes of change in third quarter (April–June 2022) of fiscal 2022

#### **Principal investment**

Despite decrease due to asset investment exit activity, the principal investment balance grew through use of investment vehicles to bring in income paralleling exits on private equity investment and complemented by new investment into growth companies.

- Notes: 1. Total investments and loans comprise amounts for FGI and aviner (formerly, SGI Investment). (Portion from March 2020 through June 2021 is total from FGI, FGT and aviner)
  - 2. Does not include contribution or loans between FGI, aviner

#### Total Investments and Loans (including investments in subsidiaries)



#### Principal investment

Total of operational investment securities, investments in securities, equity in affiliated companies, and investments in capital to affiliated companies but excluding investments into venture capital funds.

#### Venture capital funds

(Investment into FinTech GIMV Fund and two other funds.)

#### **Corporate loans**

Total of business loans and short-term loans to subsidiaries. Does not include receivables provided for in allowance for doubtful accounts, but all subsidiary loans are booked.

#### Real estate (Metsä business)

Real estate for Metsä. Metsä Village real estate booked under real estate for sale in progress and real estate for sale. Moominvalley Park land, while legally transferred to local special purpose company, is included in this amount because on an accounting basis it is booked under FGI's noncurrent assets.

FinTech Asset Management (FAM) FGI Capital Partners (FGICP)

Assets under management fell 13.3% from the end of March 2022, mainly owing to fund exits.

Expect balance to exceed ¥50 billion by March 31, 2023, through increase in requests to manage assets such as real estate

#### investments from overseas investors.

#### FAM Healthcare facilities

- Decreased ¥500 million from March 31, 2022, mainly due to sale of structures in managed fund.
- Anticipate request to manage assets in fund to be formed through publicly placed security token offering with due date of November 1, 2022. (Fund plans to acquire buildings worth ¥2,510 million.)

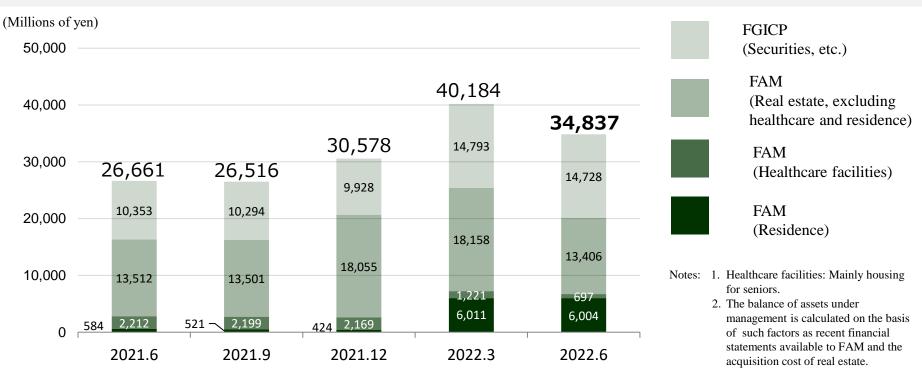
#### FAM Real estate, excluding healthcare and residence

• Decreased ¥4.7 billion from March 31, 2022, mainly due to sale of commercial facilities through managed fund.

#### FGICP Securities, etc.

• Despite favorable demand for managed funds, balance of assets dipped ¥60 million from March 31, 2022, mainly due to partial redemption of fund investing in renewable energy facilities.

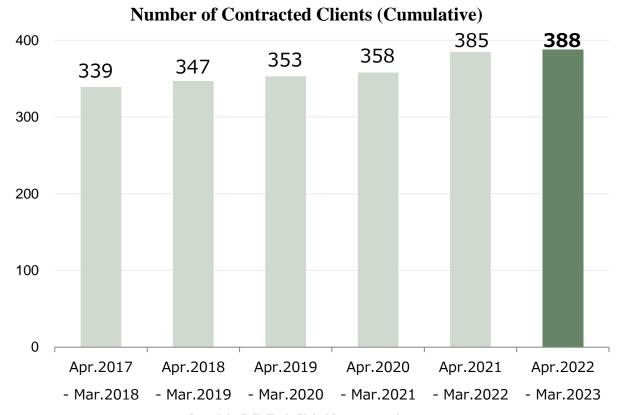
Separate from above, client assets under investment advisory contracts amounted to ¥90.6 billion (FGICP, down ¥4.1 billion from end of March 2022) (Client assets are mainly solar power generating systems)



## Expanded client base through support for local public entities in reviewing general management plans, including those for public facilities

Increase in requests for services, mainly to support local public entities in reviewing general management plans, including those for public facilities, as required by Ministry of Internal Affairs and Communications. Cultivated new clients, leading to cumulative total of 385 clients in fiscal 2021, up 27 from fiscal 2020. Anticipate continued growth.

(Of this, services to support preparation of financial documents were requested on four more projects from prefectures, for a total of seven projects.) The current number of contracted clients (cumulative), as of the fiscal year for Public Management Consulting beginning April 2022, is 388, up three.



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### Efforts to Raise Value of Metsä Village Higher

### Utilizing nature to expand outdoor operations

With heightened interest in camper life and outdoor activities, an emphasis was placed on utilizing the natural beauty of Metsä Village to expand outdoor operations, beginning July 23. Outdoor operations comprise four components.

Outdoors URL on Metsä official website https://metsa-hanno.com/en/metsa/outdoors/

Overnight in the camper! New sight-seeing spot in western Saitama <u>metsä RV PARK</u>



Table setup

Private space with hilltop view of the lake <u>Hygge Terrace</u>



Private time on the lake in a boat metsä pier



Site provides everything for lakeside BBQ the whole family will enjoy. Dog-friendly. <u>UTEPILS BBQ</u>



### **Consolidated Balance Sheets**

|   | Assets   | Fiscal 2021 | Fiscal 2022<br>First Three<br>Quarters | Change    |
|---|--|-------------|--|-----------|
|   | Current assets                                     | 9,167,569   | 9,351,531                              | 183,962   |
|   | Cash and time deposits                             | 2,379,230   | 2,254,298                              | (124,932) |
|   | Accounts receivable, trade                         | 753,826     | —                                      | (753,826) |
| 1 | Accounts receivable, trade, and<br>contract assets | _           | 1,241,319                              | 1,241,319 |
| 2 | Operational investment securities                  | 1,042,651   | 913,911                                | (128,739) |
|   | Loans receivable, trade                            | 455,415     | 405,115                                | (50,300)  |
|   | Real estate for sale                               | 4,038,343   | 4,042,526                              | 4,183     |
|   | Merchandise  | 192,176     | 121,811                                | (70,364)  |
|   | Other  | 398,443     | 491,364                                | 92,920    |
|   | Allowance for doubtful accounts                    | (92,518)    | (118,815)                              | (26,297)  |
|   | Noncurrent assets                                  | 7,290,019   | 6,943,879                              | (346,139) |
| 3 | Property, plant and equipment                      | 6,299,105   | 5,954,832                              | (344,273) |
|   | Intangible fixed assets                            | 616,310     | 619,060                                | 2,749     |
|   | Investments and other assets                       | 374,602     | 369,986                                | (4,615)   |
|   | Total assets                                       | 16,457,588  | 16,295,411                             | (162,176) |

Increase of ¥487 million in accounts receivable, trade, and contract assets, owing to arrangement services related to aircraft asset management and private equity investment.

Despite investment into growth companies and into business succession deals, level of operational investment securities decreased due to exits on investments related to healthcare facilities and sale of real estate trust beneficiary rights of subsidiary special purpose company.

- 3 Decreased, due to depreciation of buildings and interior and exterior fixtures.
- 4 Accounts payable, trade increased due to outsourcing of aircraft asset management services.
- 5 Repaid loans related to asset investment deal
- Decreased, due to repayment of lease obligations associated with special interior and exterior fixtures at Moominvalley Park.

| I | Liabilities                                | Fiscal 2021 | Fiscal 2022<br>First Three<br>Quarters | Change    |
|---|--|-------------|--|-----------|
| ( | Current liabilities                        | 2,391,910   | 2,540,090                              | 148,180   |
|   | Accounts payable, trade                    | 130,687     | 351,733                                | 221,046   |
|   | Short-term loans payable                   | 125,600     | —                                      | (125,600) |
|   | Current portion of long-term loans payable | 393,194     | 484,901                                | 91,707    |
|   | Income taxes payable                       | 75,228      | 77,127                                 | 1,898     |
|   | Lease obligations                          | 247,203     | 253,264                                | 6,061     |
|   | Accrued employee bonuses                   | 146,703     | 157,165                                | 10,461    |
|   | Other                                      | 1,273,293   | 1,215,899                              | (57,394)  |
| ľ | Noncurrent liabilities                     | 6,626,556   | 6,337,209                              | (289,346) |
|   | Long-term loans payable                    | 6,041,300   | 5,965,759                              | (75,541)  |
|   | Lease obligations                          | 388,207     | 210,103                                | (178,104) |
|   | Deferred tax liabilities                   | 64,885      | 18,590                                 | (46,295)  |
|   | Net defined benefit liability              | 99,040      | 109,634                                | 10,593    |
|   | Other                                      | 33,122      | 33,122                                 | —         |
| ] | <b>Fotal liabilities</b>                   | 9,018,467   | 8,877,300                              | (141,166) |

#### **Net Assets**

| 6,207,058     | (100 500)   |
|---------------|---|
| -,_0.,000     | (122,523)   |
| 6,471,266     | 9,166   |
| 9 4,996,716   | 9,166   |
| ) (5,260,924) | (140,857)   |
| ) 36,393      | 37,311  |
| 3 55,049      | (23,453)  |
| 3 1,119,609   | 87,656  |
| 7,418,110     | (21,010)  |
| 8 16,295,411  | (162,176)   |
|               | <ul> <li>6,471,266</li> <li>4,996,716</li> <li>(5,260,924)</li> <li>36,393</li> <li>55,049</li> <li>1,119,609</li> <li>7,418,110</li> </ul> |

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### **Consolidated Statement of Income**

|  |   | scal 2021<br>hree Quarters | Ratio to<br>Revenues | Fiscal 2022<br>First Three Quarters | Ratio to<br>Revenues | YoY Change<br>Amount | YoY Change<br>Ratio |
|--|---|----------------------------|----------------------|-------------------------------------|----------------------|----------------------|---------------------|
| Revenues   | 1 | 6,410,861                  | 100.0%               | 6,749,519                           | 100.0%               | 338,658              | 5.3%                |
| Cost of revenues   | 1 | 3,564,453                  | 55.6%                | 4,068,821                           | 60.3%                | 504,368              | 14.1%               |
| Gross profit   |   | 2,846,408                  | 44.4%                | 2,680,698                           | 39.7%                | (165,710)            | (5.8)%              |
| Selling, general and administrative expenses             | 2 | 2,381,261                  | 37.1%                | 2,530,517                           | 37.5%                | 149,255              | 6.3%                |
| Operating income   |   | 465,146                    | 7.3%                 | 150,180                             | 2.2%                 | (314,965)            | (67.7)%             |
| Other income   |   | 68,395                     | 1.1%                 | 64,410                              | 1.0%                 | (3,985)              | (5.8)%              |
| Other expenses   |   | 96,375                     | 1.5%                 | 100,573                             | 1.5%                 | 4,198                | 4.4%                |
| Ordinary profit  |   | 437,166                    | 6.8%                 | 114,017                             | 1.7%                 | (323,149)            | (73.9)%             |
| Extraordinary profit                                     |   | 6,817                      | 0.1%                 | 16,478                              | 0.2%                 | 9,660                | 141.7%              |
| Extraordinary loss                                       |   | 1,122                      | 0.0%                 | 1,362                               | 0.0%                 | 240                  | 21.4%               |
| Income before income taxes                               |   | 442,862                    | 6.9%                 | 129,133                             | 1.9%                 | (313,728)            | (70.8)%             |
| Income taxes   |   | 191,549                    | 3.0%                 | 84,537                              | 1.3%                 | (107,012)            | (55.9)%             |
| Profit   |   | 251,312                    | 3.9%                 | 44,596                              | 0.7%                 | (206,716)            | (82.3)%             |
| Profit /(loss) attributable to non-controlling interests | 3 | (68,522)                   | (1.1)%               | 185,454                             | 2.7%                 | 253,977              | -                   |
| Profit /(loss) attributable to owners of parent          |   | 319,835                    | 5.0%                 | (140,857)                           | (2.1)%               | (460,693)            |                     |

Steady progress in arrangement and execution of private equity investments, as well as exits. Favorable aircraft asset management status. Also saw increase in exits on asset investments.

Cost of revenues down for Metsä-related operations but up for aircraft asset management and asset investment, in particular, where sales expanded.

(First-three-quarter revenues and cost of revenues down ¥63 million, respectively, due to application of accounting standard for revenue recognition.)

SG&A rose 6.3% despite lower costs at Metsä, largely because of increase in staffing matched to business expansion in other businesses as well as greater outsourcing of some business activities.

Profit/(loss) booked by Moomin Monogatari, Rights & Brands, SGI and Hanno Local Resource Utilization LLC allocated proportionally to non-controlling interests. Showed increase of ¥253 million, mainly reflecting reduced loss at Moomin Monogatari and higher income at local SPC and SGI.

|  |                   | Fiscal 2017 | Fiscal 2018 | Fiscal 2019 | Fiscal 2020 | Fiscal 2021 | First Three<br>Quarters<br>Fiscal 2022 |
|--|-------------------|-------------|-------------|-------------|-------------|-------------|--|
| Revenues   | (millions of yen) | 7,182       | 3,689       | 9,175       | 6,841       | 8,107       | 6,749                                  |
| Gross profit   | (millions of yen) | 1,626       | 2,261       | 2,944       | 2,313       | 3,370       | 2,680                                  |
| Operating income/(loss)  | (millions of yen) | (1,319)     | (1,072)     | (1,664)     | (992)       | 178         | 150                                    |
| Ordinary income (loss)   | (millions of yen) | (1,341)     | (1,227)     | (1,850)     | (1,135)     | 115         | 114                                    |
| Profit /(loss) attributable to owners of parent                | (millions of yen) | (1,358)     | (820)       | (1,586)     | (1,186)     | 130         | (140)                                  |
| Net assets   | (millions of yen) | 5,326       | 8,551       | 8,873       | 7,304       | 7,439       | 7,418                                  |
| Total assets   | (millions of yen) | 12,932      | 14,016      | 19,025      | 16,583      | 16,457      | 16,295                                 |
| Net assets per share   | (yen)             | 29.64       | 39.31       | 37.03       | 31.12       | 31.47       | 31.02                                  |
| Net income (loss) per share                                    | (yen)             | (8.39)      | (4.79)      | (8.08)      | (5.90)      | 0.65        | (0.70)                                 |
| Diluted net income (loss) per share                            | (yen)             | -           | -           | -           | -           | 0.65        | -                                      |
| Equity to total asset ratio                                    | (%)               | 37.1        | 52.2        | 39.1        | 37.7        | 38.5        | 38.3                                   |
| Equity to net income ratio                                     | (%)               | (24.6)      | (13.5)      | (21.5)      | (17.3)      | 2.1         | -                                      |
| Price earning ratio (PER)                                      | (times)           | -           | -           | -           | -           | 86.1        | -                                      |
| Cash flow from operating activities                            | (millions of yen) | (1,153)     | (2,978)     | (2,604)     | 680         | 747         | _                                      |
| Cash flow from investing activities                            | (millions of yen) | (1,026)     | (2,008)     | (4,543)     | (282)       | (173)       | -                                      |
| Cash flow from financing activities                            | (millions of yen) | 2,937       | 5,771       | 5,710       | (767)       | (360)       | —                                      |
| Cash and cash equivalents at the end of the fiscal year        | (millions of yen) | 2,969       | 3,847       | 2,513       | 2,142       | 2,379       | -                                      |
| Number of employees(consolidated)<br>(part-time employees)     | (employees)       | 143(27)     | 156(42)     | 167(262)    | 156(224)    | 149(209)    | 171(139)                               |
| Number of employees(non-<br>consolidated)(part-time employees) | (employees)       | 40(6)       | 38(5)       | 39(5)       | 28(6)       | 28(4)       | 30(4)                                  |

| Head office               | Meguro Central Square 15th Floor, 3-1-1, Kamiosaki, Shinagawa-ku, Tokyo 141-0021   |  |  |  |  |  |  |
|---------------------------|--|--|--|--|--|--|--|
| Establishment             | December 7, 1994   |  |  |  |  |  |  |
| Representative            | Nobumitsu Tamai, President and Chief Executive Officer   |  |  |  |  |  |  |
| Data of listing           | June 8, 2005   |  |  |  |  |  |  |
| Securities Code           | 8789 (TSE Standard Market)   |  |  |  |  |  |  |
| Fiscal year-end           | September 30   |  |  |  |  |  |  |
| Main business             | <ul> <li>I. Investment banking business</li> <li>II. Public management consulting business</li> <li>III. Entertainment service business</li> </ul> |  |  |  |  |  |  |
| Number of issued shares   | 201,295,200 shares (As of June 30, 2022)   |  |  |  |  |  |  |
| Minimum trading unit      | 100  |  |  |  |  |  |  |
| Capital stock             | ¥6,471 million (As of June 30, 2022)   |  |  |  |  |  |  |
| Net assets (consolidated) | ¥7,418 million (As of June 30, 2022)   |  |  |  |  |  |  |
| Number of employees       | Consolidated: 171 (As of June 30, 2022, excludes temporary staff)  |  |  |  |  |  |  |

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To the extent materials containing forward-looking statements remain in available documents, we have no obligation nor the intent to update such forward-looking statements.