

Results for First Quarter of Fiscal 2026, ending September 30, 2026

February 2026

FinTech Global Incorporated
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<https://www.fgi.co.jp/en/>

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Changes in Reporting Segments (Effective from first quarter of fiscal 2026)

New: Investment Banking – Aircraft

- Aircraft leasing business has acquired greater importance quantitatively as well as qualitatively since launch two years ago.
- Aircraft leasing revenues, such as gain on aircraft sales, differ significantly from revenues in other investment banking business, resulting in large discrepancies in indicators, such as cost rates.
- Given these factors, aviation business, including aircraft leasing, was split off from Investment Banking Business and established separately as Investment Banking – Aircraft.

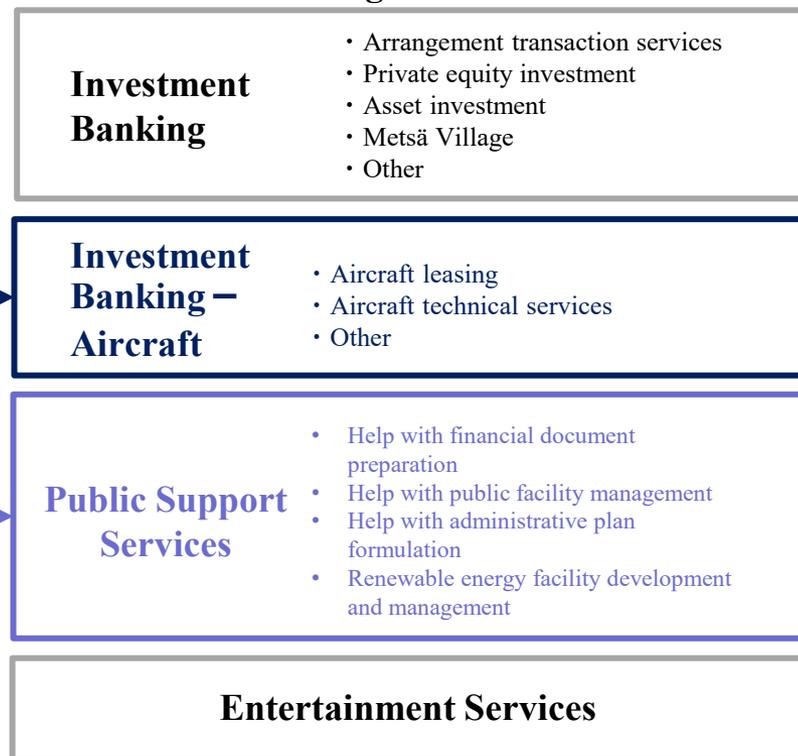
Certain operations brought together and restructured under Public Support Services

- Public Management Consulting Business saw requests from local public entities increasingly shifting from focus on consulting services to operational outsourcing.
- Going forward, FGI Group will be more committed to renewable energy facility development and management services, previously under Investment Banking Business, that support power projects involving local governments.
- In light of these factors, FGI brought together public management consulting and renewable energy facility development and management services and restructured activities under Public Support Services.

Old Segment Structure



New Segment Structure



Summary

● **Performance: First Quarter of Fiscal 2026 (Actual)**

Revenues and income up, fueled by results from private equity investment associated with business succession projects

Investment Banking

Revenues from investments associated with business succession projects rose, as a large project formed in previous fiscal year reached exit stage. Added new projects to private equity investment portfolio. Truck operating lease business marked steady sales of investment interests in FGI-arranged funds, and revenues increased due to higher fees, including arrangement and fund management fees. Despite heavier burden of selling, general and administrative (SG&A) expenses, segment achieved higher revenues and income.

Investment Banking – Aircraft

Increase in revenues from aircraft leasing operations outweighed decrease in revenues from technical services, resulting in higher segment revenues. However, higher SG&A expenses led to lower segment income.

Public Support Services

Revenues were up, with notable contribution from projects to formulate administrative plans, which buoyed segment revenues overall. However, heavy burden of expenses associated with solar power plant development squeezed segment income, leading to a deeper loss.

Entertainment Services

Despite higher revenues, underpinned by increase in number of visitors to Metsä, heavier burden of expenses, notably, for advertising and promotions, held segment income pretty much to a year-on-year par.

● **Acquired all shares in investment-type trust company; turned into subsidiary** (January 20, 2026)

After share acquisition, changed name of new subsidiary to FinTech Global Trust Co., Ltd.

Seek to expand scope of financial product formation utilizing diverse functions of trust format and provide high-value-added products.

● **Fiscal 2026 Full Year (Forecast)**

Good progress to full-year targets. No change to performance forecast.

Consolidated Performance

Revenues up 9.3%, operating income up 19.6%

(Millions of yen)

	Fiscal 2025 First Quarter	Fiscal 2026 First Quarter	YOY Change (Amount)	YOY Change (Percentage)	Fiscal 2026 Full-Year (Forecast)	Progress toward goal
Revenues	3,876	4,237	+360	+9.3%	18,200	23.3%
Gross profit	2,436	2,994	+557	+22.9%	—	—
Operating income	1,211	1,449	+237	+19.6%	4,200	34.5%
Ordinary profit	1,153	1,333	+179	+15.6%	4,000	33.3%
Profit attributable to owners of the parent	851	1,007	+155	+18.2%	2,700	37.3%
EBITDA	1,325	1,594	+268	+20.3%		
EPS (yen)	4.35	5.25	+0.90	—		
ROE (annualized)	34.8%	36.2%	+1.4 pt	—		

EBITDA: Operating income + Depreciation costs and amortization of goodwill included in cost of revenue and selling, general and administrative expenses

ROE (annualized): Calculated by multiplying quarterly profit attributable to owners of the parent by four

Revenues

Revenue growth supported by favorable results from private equity investments into business succession projects, arrangements and fund management for truck operating leases, and Entertainment Services business.

Gross profit

Improvement in gross profit reflects increase in revenues associated with private equity investment, which presents high profit margin.

Operating income

Operating income was up, as improvement in gross profit offset 26.1% jump in SG&A expenses over corresponding quarter a year ago caused by higher personnel costs and miscellaneous expenses.

Quarterly Changes in Consolidated Performance

(Millions of yen)

	Fiscal 2025					Fiscal 2026	YOY Q1
	Q1	Q2	Q3	Q4	Full year	Q1	¥ change % change
Revenues	3,876	2,920	3,561	4,074	14,432	4,237	360 9.3%
Gross profit	2,436	1,857	2,487	2,086	8,869	2,994	557 22.9%
Operating income	1,211	548	1,102	543	3,406	1,449	237 19.6%
Ordinary profit	1,153	558	1,076	454	3,242	1,333	179 15.6%
Profit attributable to owners of the parent	851	439	306	524	2,121	1,007	155 18.2%
EBITDA*	1,325	671	1,225	691	3,913	1,594	268 20.3%

Note: *EBITDA is calculated by returning depreciation costs and amortization of goodwill included in cost of revenue and selling, general and administrative expenses back to segment income/(loss).

Business Summary by Segment (1)

Investment Banking was performance driver

(Millions of yen)

Reporting Segments		Fiscal 2025					Fiscal 2026	YOY Q1
		Q1	Q2	Q3	Q4	Full year	Q1	¥ change
Investment Banking	Revenues	2,297	1,519	2,268	1,671	7,757	✓2,476	✓ 178
	Gross profit	1,761	1,329	1,973	1,383	6,446	✓2,273	✓ 512
	Segment income	1,344	765	1,468	803	4,382	✓1,714	✓ 369
Investment Banking – Aircraft	Revenues	696	798	674	1,668	3,837	729	32
	Gross profit	315	376	292	484	1,468	340	25
	Segment income/(loss)	54	93	8	217	373	47	(6)
Public Support Services	Revenues	125	123	84	168	502	156	30
	Gross profit	74	71	60	131	338	99	24
	Segment income/(loss)	(8)	(9)	(41)	6	(54)	(84)	(76)
Entertainment Services	Revenues	863	604	613	777	2,859	1,055	192
	Gross profit	338	140	179	233	891	393	54
	Segment income/(loss)	159	(61)	(39)	(29)	29	158	(1)
Adjustment (Elimination of transactions among segments and corporate expenses)	Revenues	(106)	(125)	(79)	(212)	(523)	(180)	(73)
	Gross profit	(52)	(59)	(18)	(145)	(276)	(111)	(59)
	Segment income/(loss)	(339)	(238)	(293)	(453)	(1,325)	(386)	(46)
Amount Booked on Consolidated Statement of Income	Revenues	3,876	2,920	3,561	4,074	14,432	4,237	360
	Gross profit	2,436	1,857	2,487	2,086	8,869	2,994	557
	Operating income/(loss)	1,211	548	1,102	543	3,406	1,449	237

• Segment structure changed, effective from fiscal 2026, so segment information for fiscal 2025 restated under new allocation structure.

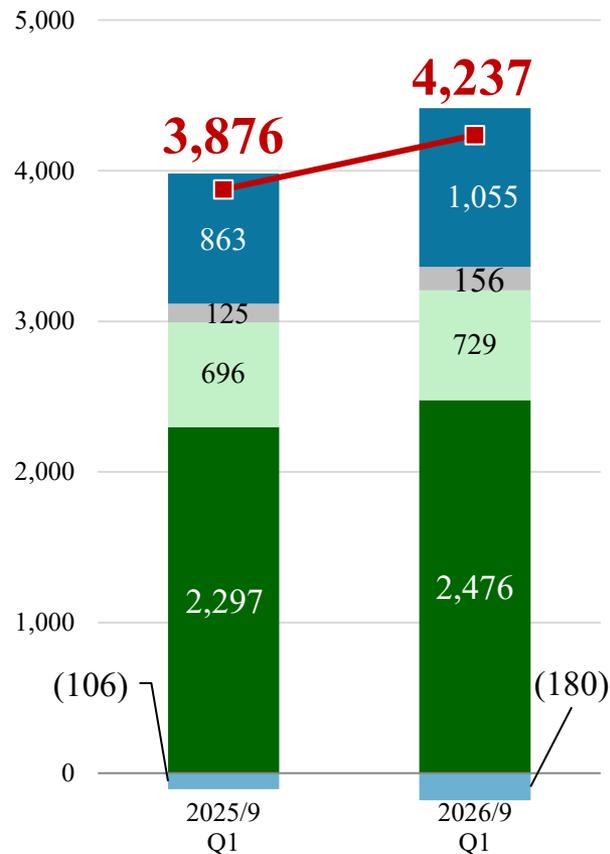
• Revenue for each segment includes intersegment revenues and transfers.

• The ¥386 million segment loss for the first quarter of fiscal 2026, under adjustment, includes intersegment elimination (¥66 million in the first quarter of fiscal 2026) as well as corporate expenses ¥452 million in the same period) that are not allocated to any reporting segment. Corporate expenses are general and administrative expenses not associated with any reporting segment, mainly because it is difficult to justifiably allocate such expenses to any particular reporting segment.

Business Summary by Segment (2)

Revenues

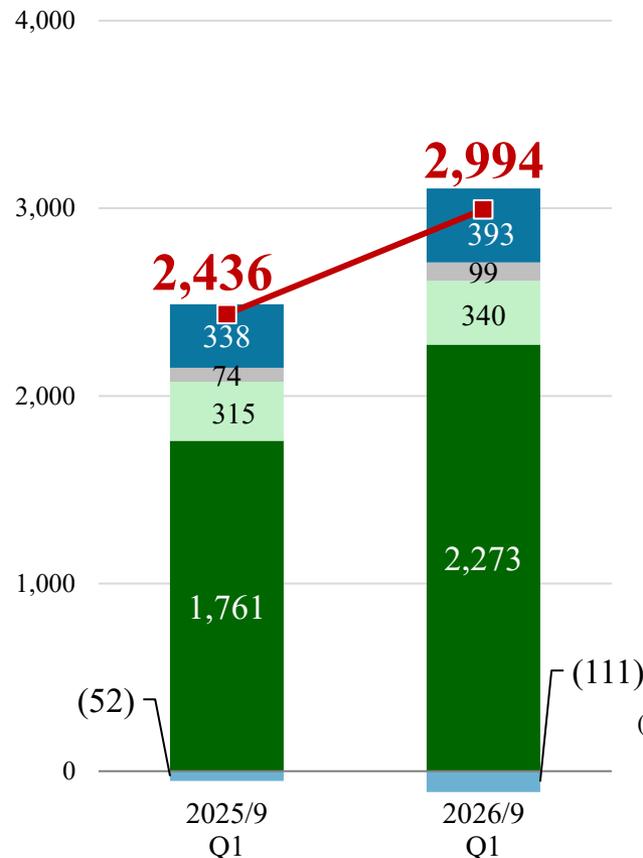
(Millions of yen)



Up ¥360 million, or 9.3%

Gross Profit

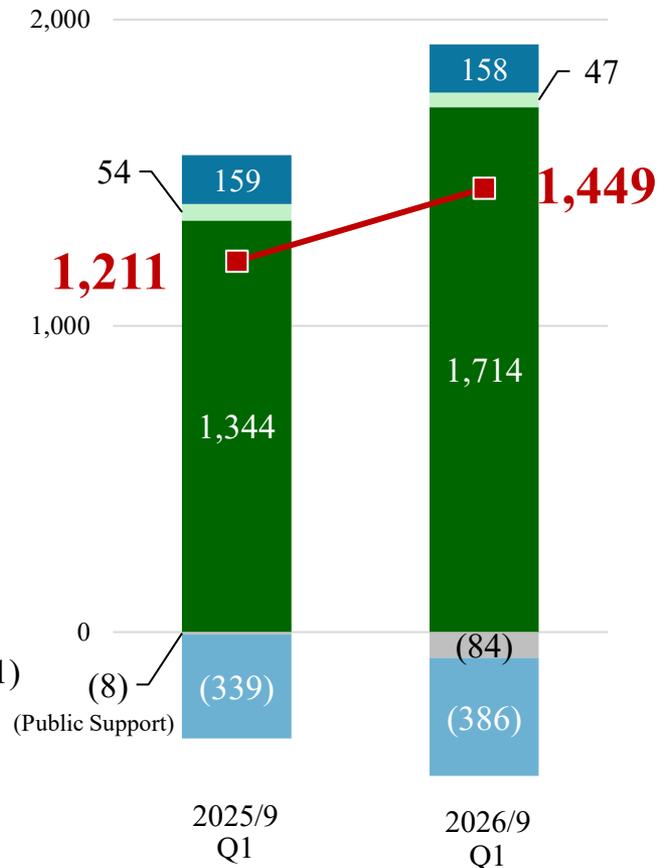
(Millions of yen)



Up ¥557 million, or 22.9%

Operating Income

(Millions of yen)



Up ¥237 million, or 19.6%

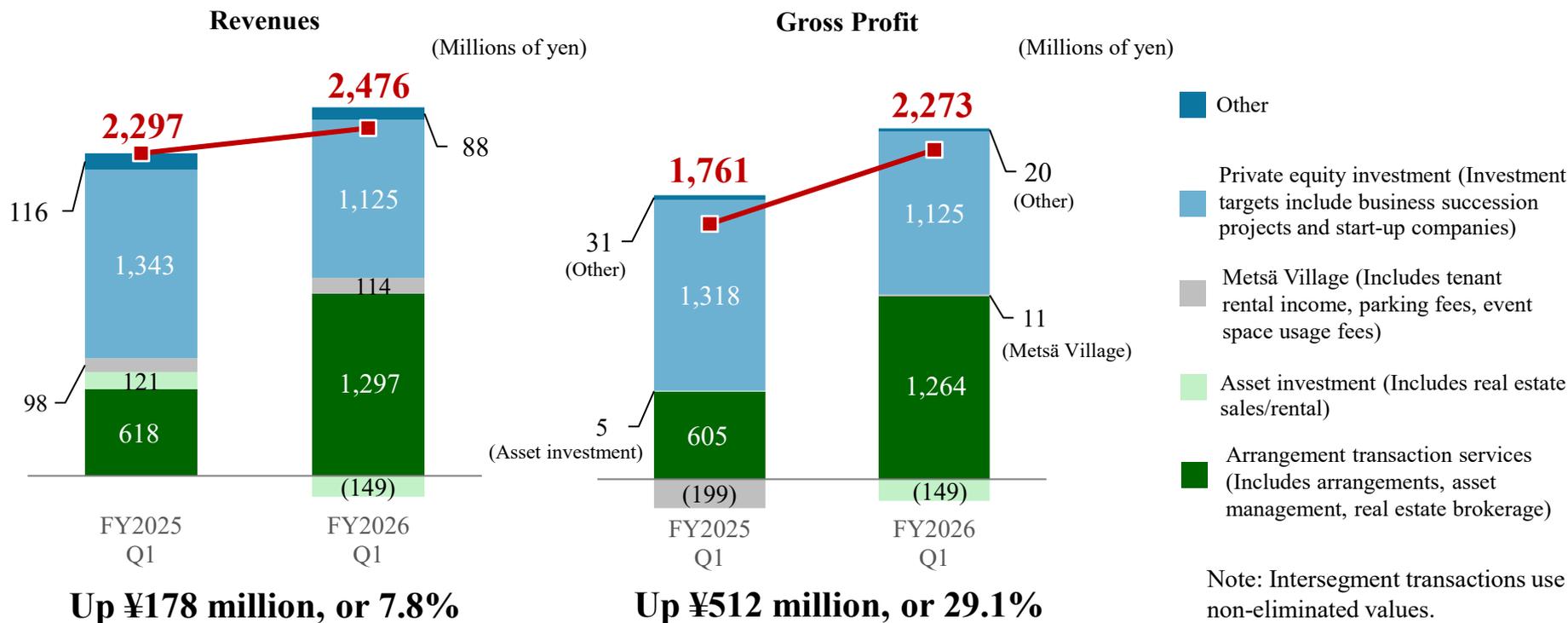
Note: Segment breakdown uses non-eliminated values.



Investment Banking—Revenues and Gross Profit by Service

Higher revenues as well as gross profit, reflecting recovery of investments into a large project

- Private equity investment:** Recovered investment into large business succession project, but associated revenues and income were lower than in corresponding quarter a year ago when FGI exited multiple projects.
- Arrangement transaction services:** Provided services for large business succession project, boosting revenues and income. Revenues from truck operating lease arrangements and other services also contributed to increase.
- Asset investment:** Showed negative revenues because even though small-lot real estate products in FGI's third project sold out in October 2025, the fund's financial results will not be recognized until after distribution and therefore were not included in revenue calculations for the first quarter of fiscal 2026, whereas the fund's financial results, including initial formation costs, for the fourth project, which opened for subscription in September 2025, were recognized and recorded in the books. (Sales from product formation for the fourth project were booked in fiscal 2025.) Following the outline of tax reform for fiscal 2026, FGI will carefully review small-lot real estate products but will continue to manage them. The impact on business performance will likely be minor.
- Metsä Village:** Income from parking fees was up. No pressure like ¥200 million loss on retirement of non-current assets associated with renovation of some Metsä Village facilities as in first quarter of fiscal 2025, so segment income status improved.



Investment Banking — Revenues and Gross Profit by Service (Retrospective restatement)

Fiscal 2025 revenues by Investing Banking have been retrospectively restated in line with changes to segment structure, as shown in the table below.

Revenue decreases caused by restatement were all transferred to the newly established Investment Banking – Aircraft segment.

(Millions of yen)

	Items	Fiscal 2025 (Before restatement)	Fiscal 2025 (After restatement)				Difference caused by restatement (Full year) (B) – (A)	
		Full year (A)	Q1	Q2	Q3	Q4		Full year (B)
Arrangement transaction services	Revenues	3,309	618	677	1,344	659	3,300	(8)
	Gross profit	3,178	605	651	1,301	612	3,170	(8)
Asset investment	Revenues	60	121	3	(61)	(5)	57	(3)
	Gross profit	(115)	5	2	(77)	(50)	(119)	(3)
Metsä Village	Revenues	366	98	77	84	105	366	—
	Gross profit	(248)	(199)	(27)	(19)	(2)	(248)	—
Private equity investment	Revenues	3,637	1,343	682	812	794	3,632	(4)
	Gross profit	3,544	1,318	682	744	794	3,539	(4)
Aviation Business	Revenues	3,821	—	—	—	—	—	(3,821)
	Gross profit	1,452	—	—	—	—	—	(1,452)
Other	Revenues	400	116	77	88	117	400	—
	Gross profit	104	31	19	23	29	104	—
Investment Banking total	Revenues	11,595	2,297	1,519	2,268	1,671	7,757	(3,837)
	Gross profit	7,915	1,761	1,329	1,973	1,383	6,446	(1,468)

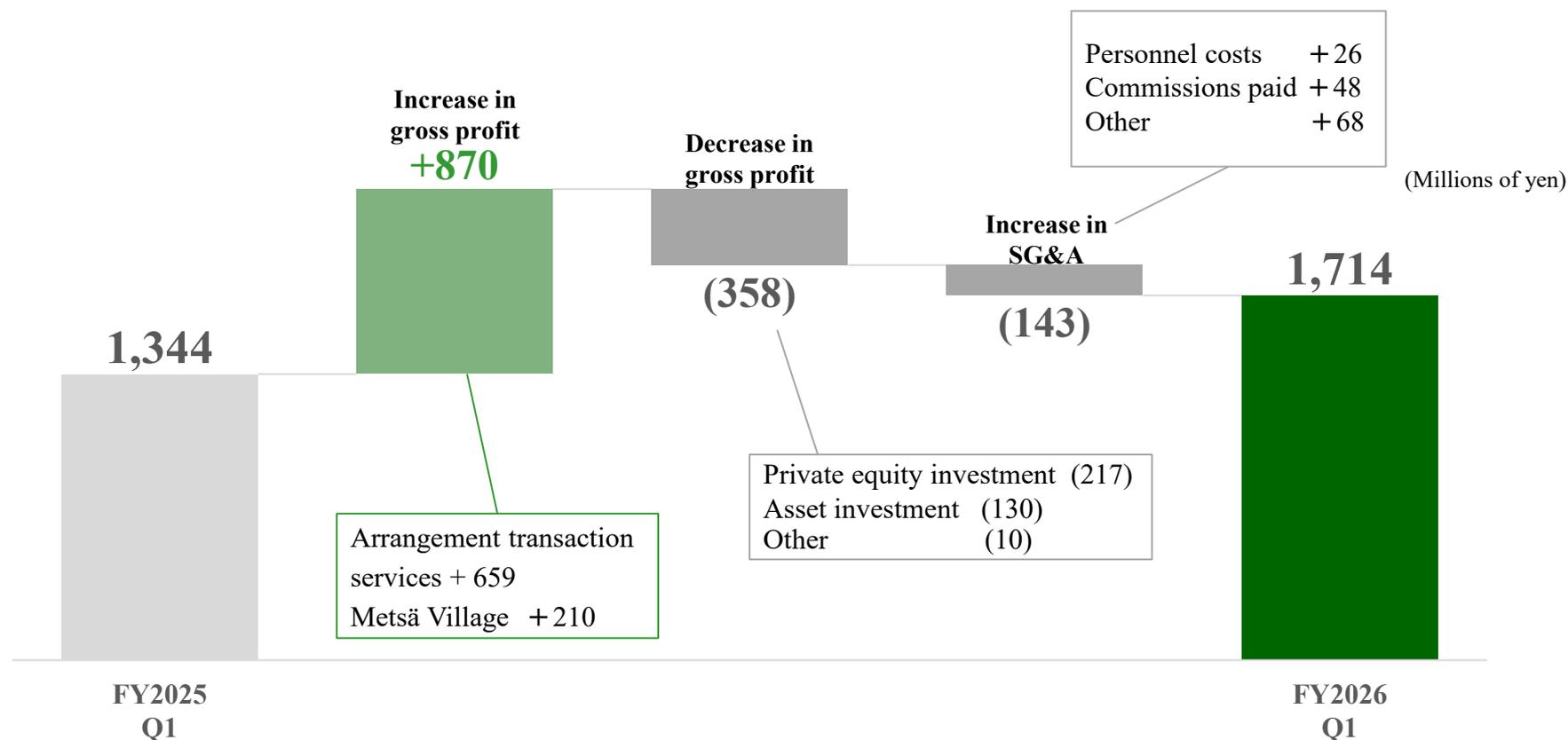
Note: Intersegment transactions use non-eliminated values.

Investment Banking — Segment Income

Segment income climbed 27.4%, despite 29.1% year-on-year expansion in SG&A expenses.

(SG&A expenses)

- Higher personnel costs due to salary increases (from April 2025) and efforts to reinforce staffing levels.
- Notable increases in advertising and promotional expenses reflecting campaigns to draw crowds to Metsä and higher expenses related to business expansion as well as commissions paid and higher rent for land and buildings paralleling office expansion.



Trends in Balance of Investments and Loans

Increase in principal investment and corporate loans

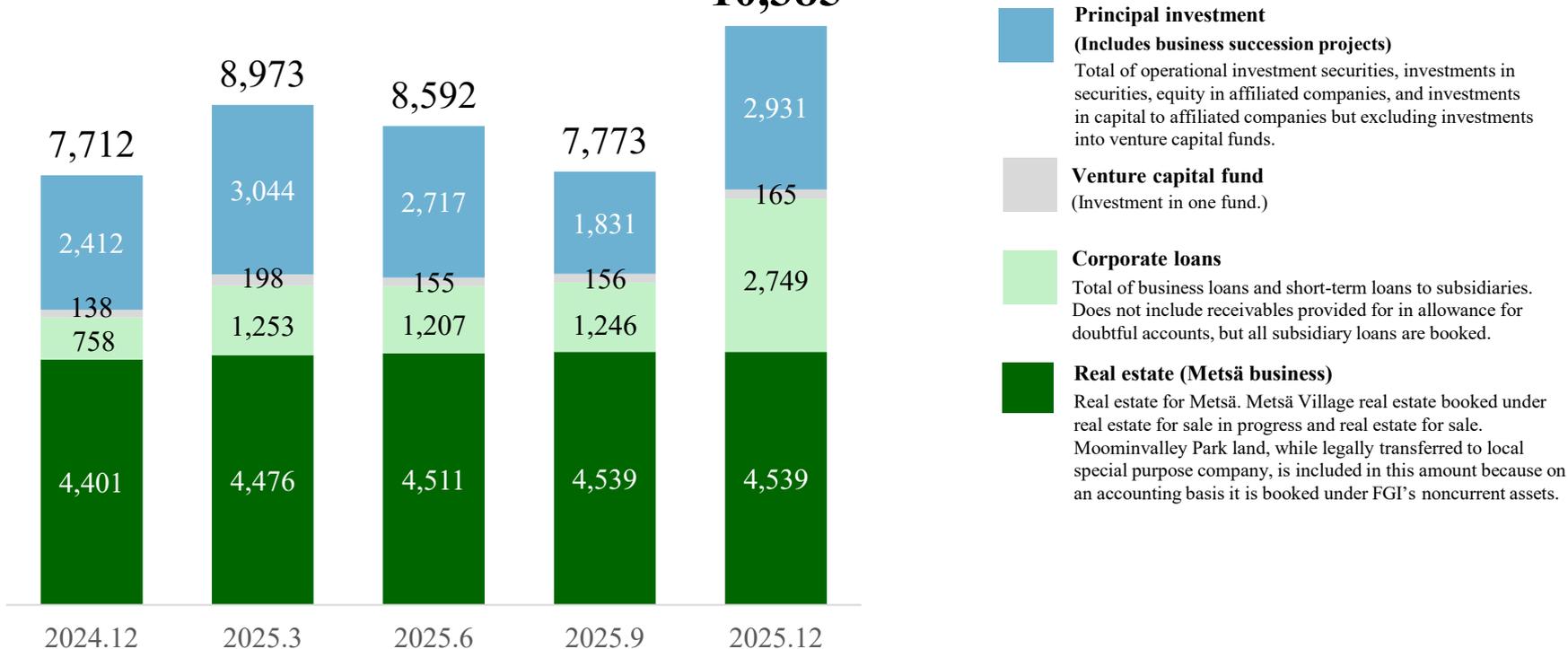
Balance of investments and loans up 33.6%, compared with level at end of fiscal 2025

(Factors behind changes in first quarter of fiscal 2026)

- Principal investment: See next page
- Corporate loans: Increased through additional loans to subsidiary special purpose company involved in solar power plant development projects.

Total Investments and Loans (FGI only. Includes loans to subsidiaries.)

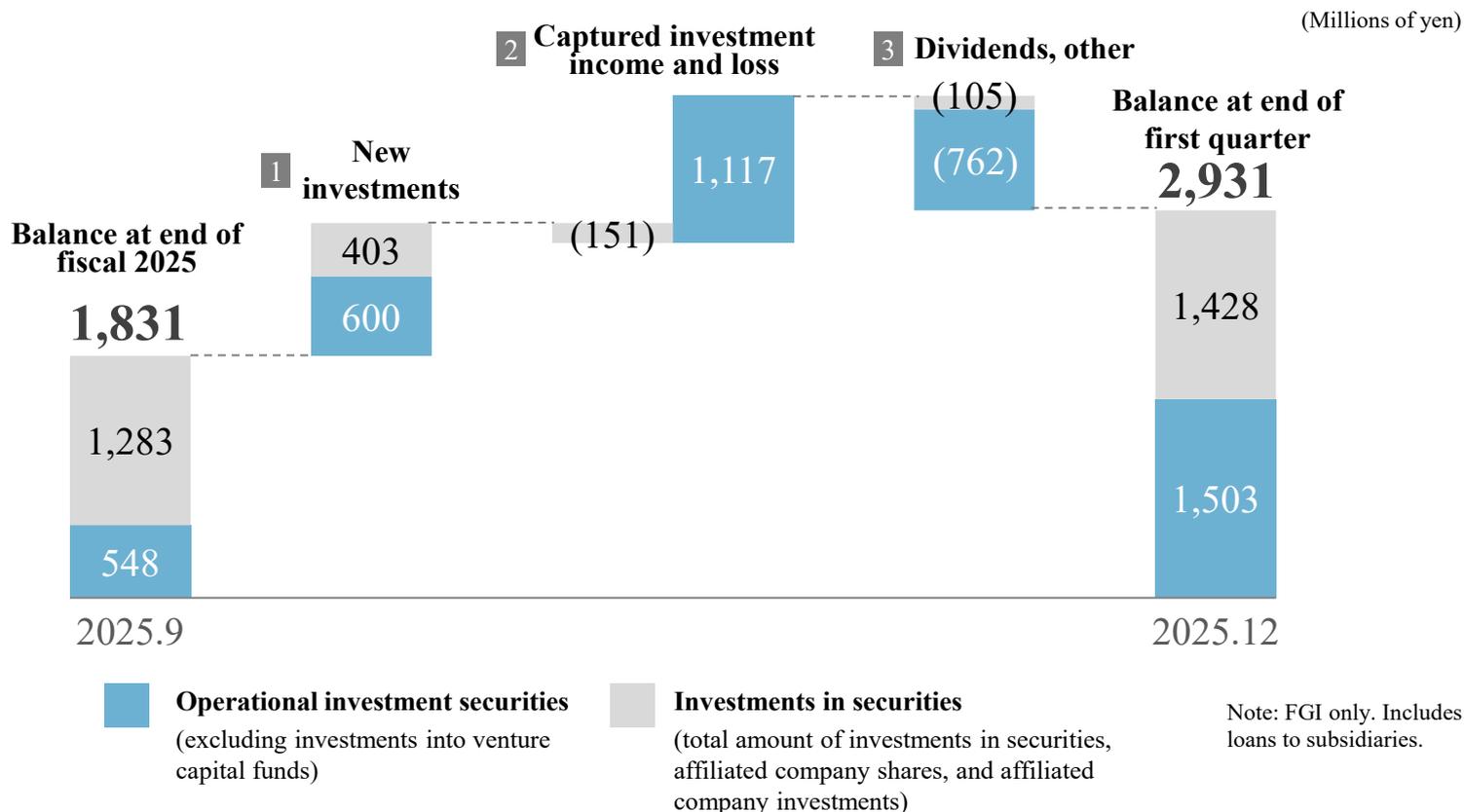
10,385 (Millions of yen)



Trends in Balance of Investments and Loans (Breakdown of Changes in Principal Investment)

Balance at end of first quarter up 60.1% over fiscal 2025 year-end, owing to new investments

- 1 Directed investment into a business succession project and special purpose company with property holdings
- 2 Factor of decrease — inclusion of fund’s financial results recognizing initial formation costs for small-lot real estate products (fourth project) — but also increase through revenue capture through recovery of investment into a large business succession project formed in fiscal 2025.
- 3 Received dividends and capital contributions from business succession projects and small-lot real estate products.



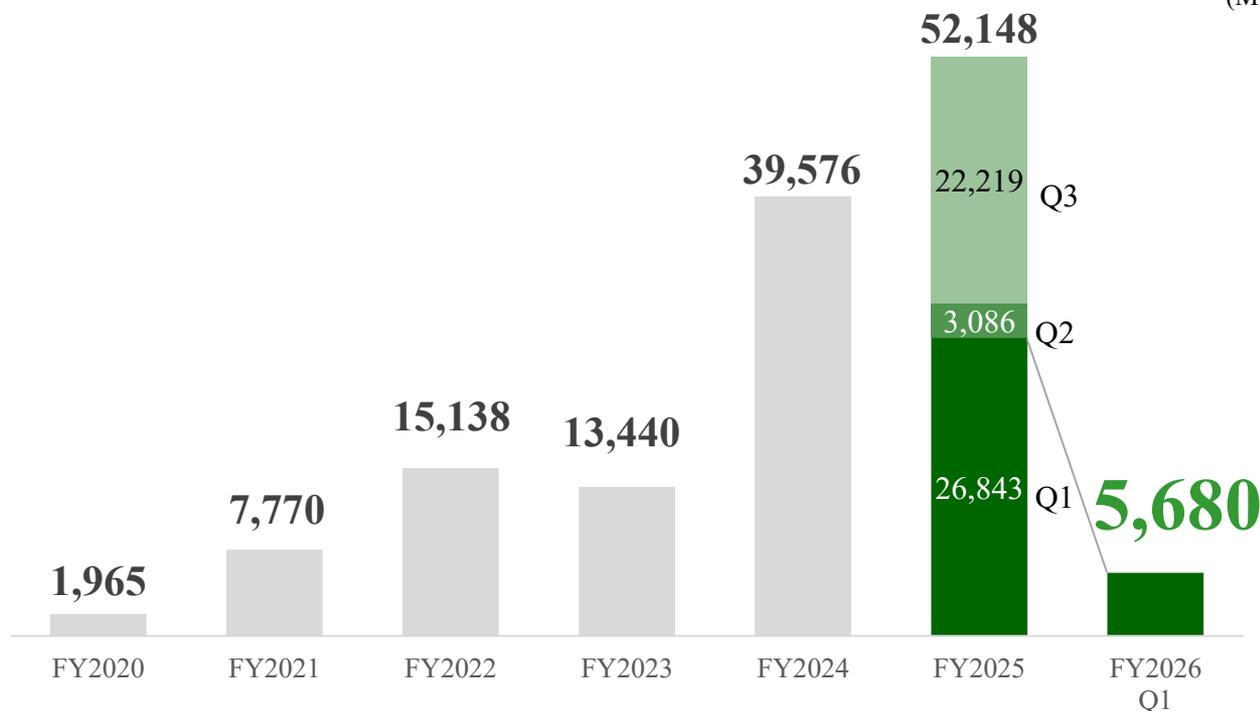
Financing for Private Equity Funds to Facilitate Business Succession Projects

Aggregate private equity fund formation amount (≡ investment amount) reached total of ¥ 5.6 billion, down 78.8% from first quarter of fiscal 2025

- Year-on-year decrease in formation amount due to absence of major deals similar in scale to those formed in first quarter of fiscal 2025.
- Negotiations underway on several projects that will lead to new arrangements. Need for projects to support business succession remains firm.

Private Equity Fund Formation Amount

(Millions of yen)



Investment Banking— Revenues from Business Succession Projects

First-quarter revenues reached ¥2.0 billion, and revenues of ¥600 million secured for second quarter onward.

- Recovered portion of investment made into major deal in third quarter of fiscal 2025. Booked revenues from transaction services related to investment recovery as well as investment income.
- From second quarter onward, anticipate performance fees related to exit from major deals noted above and investment income from recovery of investments made in first quarter.

(Unit: Hundred million yen)

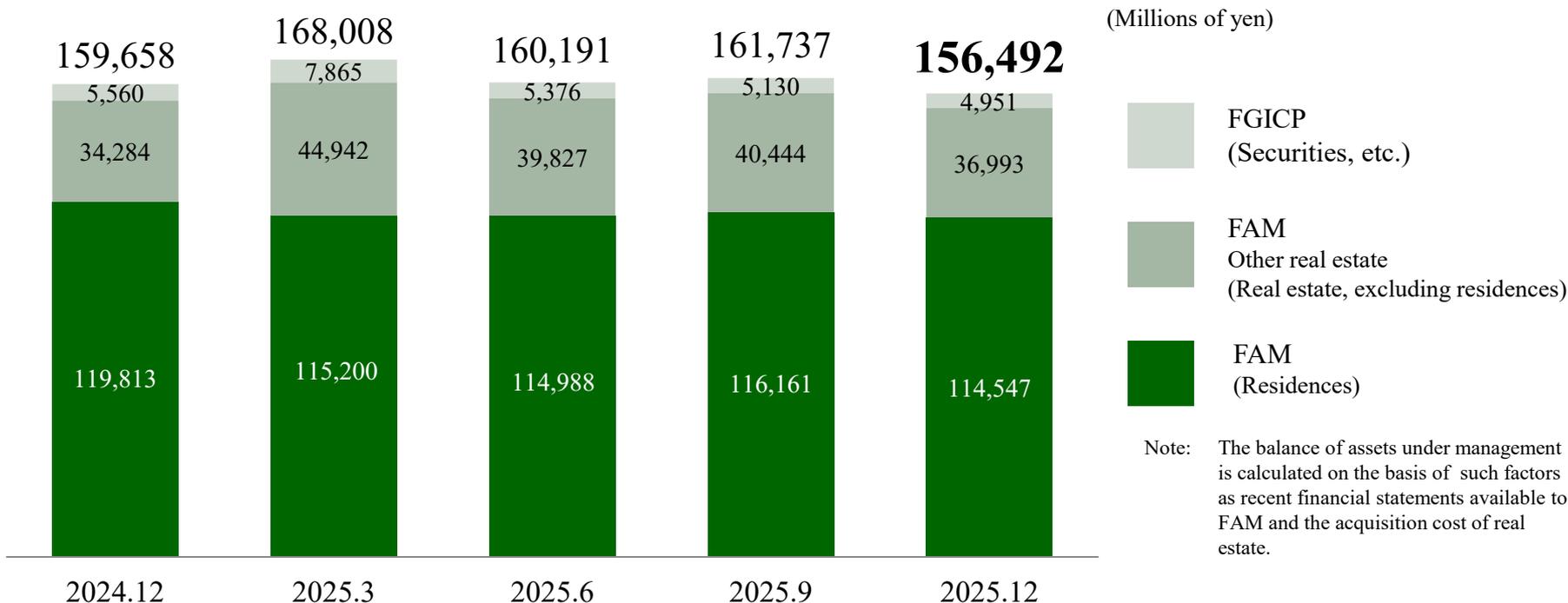
	Revenues	
	Fiscal 2025 Actual	Fiscal 2026 Actual or forecast (Announced February 12, 2026)
Q1 (Actual)	16	20
Q2 (Actual)	9	—
Q3 (Actual)	17	—
Q4 (Actual)	9	—
Q2~Q4 (Forecast)	—	6
Full Year (Actual or forecast)	52	27

Changes in Assets under Management

Balance of assets under management slipped 3.2% from fiscal 2025 year-end on September 30, 2025, to ¥156.4 billion

- Residences** Drop in invested amount from overseas investors
- Other real estate:** Despite lower balance compared with end of September 2025, request received in first quarter to manage assets of wind power plant development projects should boost balance as projects unfolds going forward.

*The above balance is an aggregate amount comprising assets under investment management and investment advisory contracts with FAM and investment management contracts with FGICP.

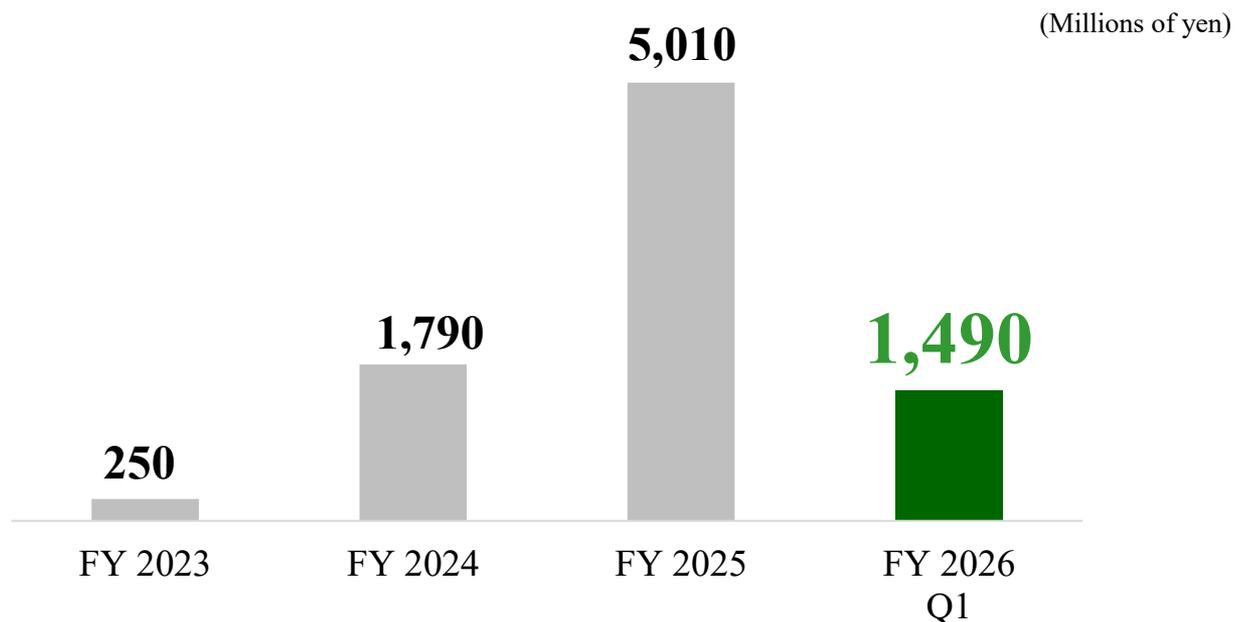


Investment Banking — Truck Operating Lease Business

Marked steady progress in sales of investment interests in FGI-arranged funds, hitting ¥1,490 million in first quarter.

- With growing demand for vehicles accompanying need to improve financial footing, especially among transport companies, leaseback demand for pre-owned, large commercial heavy-duty vehicles continues to expand. Consequently, steps to secure vehicles for leaseback through funds arranged by FGI are progressing well.
- Number of contracts with business partners who introduce investment products to their clients has increased, broadening investor base.

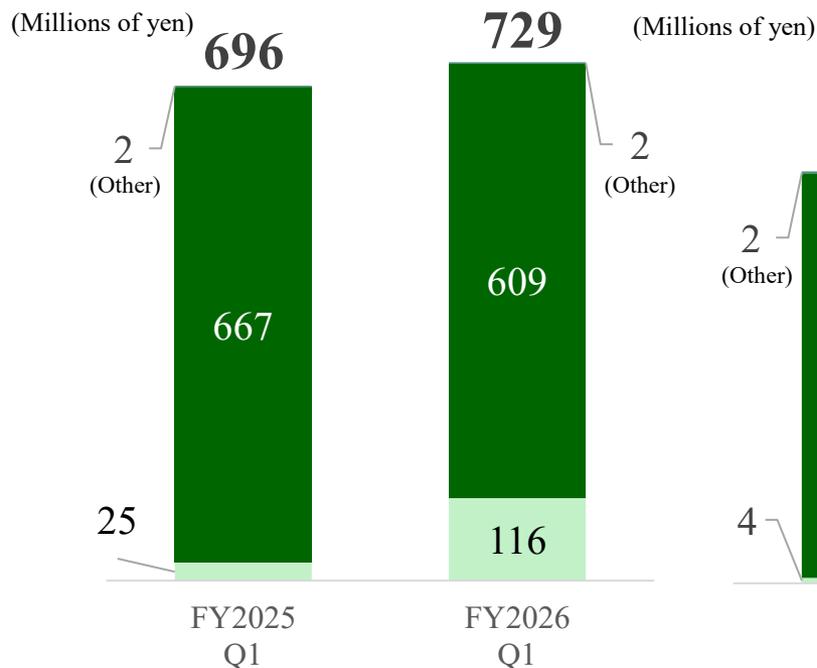
Sales of investment interests



Revenues increased, owing to steady demand for aircraft leasing.
Drop in segment income reflects impact of higher SG&A expenses.

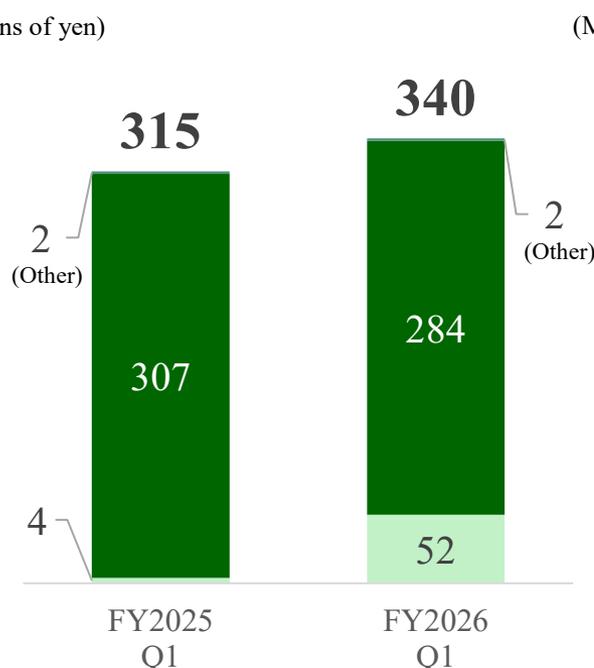
- Technical services:** Persistent shortage of aircraft in airline industry led to reduced need for inspections at end-of-lease return of aircraft, trimming revenues for technical services.
- Aircraft leasing** : No new aircraft sale and leaseback transactions. Increase in leasing revenues reflects buildup of leased assets in fiscal 2025 (book value of ¥3,204 million in first quarter of fiscal 2026).

Revenues



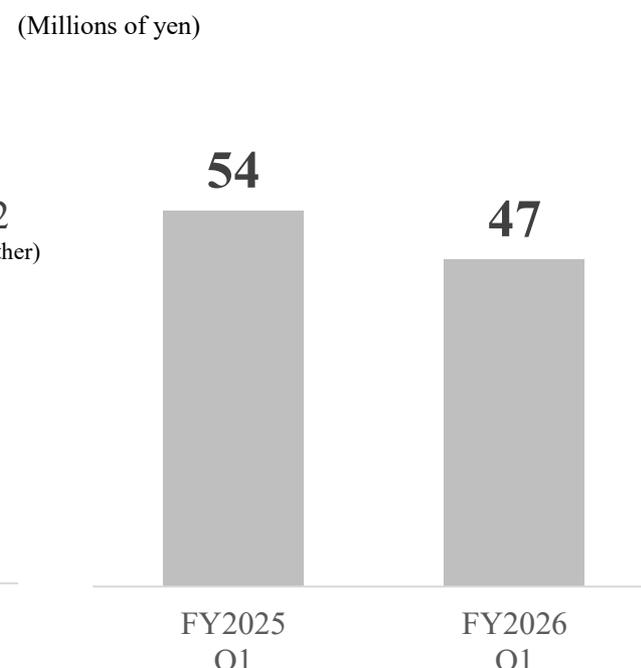
Up ¥32 million, or 4.7%

Gross Profit



Up ¥25 million, or 8.0%

Segment Income



Down ¥6 million, or (12.1%)



Revenues up 24.6%, riding wider demand for formulating and revising administrative plans.

Segment loss deepened by ¥76 million year on year, mainly due to upfront investment in solar power administrative plans

- Achieved revenue increase on requests for administrative plan formation and revision services against backdrop **plant development projects**.

Requests for services to support financial document preparation, public facilities management and creation of expanding need for public facility management services and for government responses in such areas as childcare and public health.

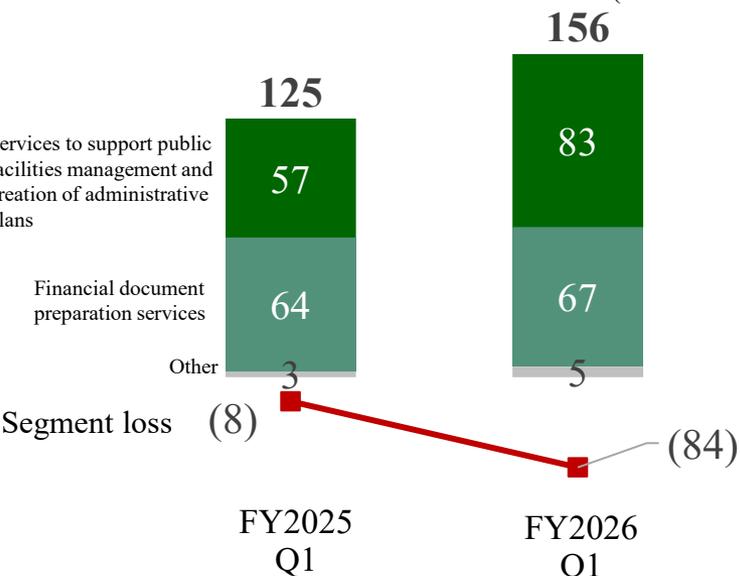
- Delivered proposals to and pursued discussions with several local governments to promote outsourced public facility management and other services that can help them compensate for shortage of personnel with specialized architectural expertise.

Management and operation of renewable energy facilities

- Project to develop solar power plants is making progress on preparations for anticipated rollout of commercial operations in June 2026.
- Power purchase agreements have been concluded with electricity retailers for output from five of the 10 plants under umbrella of project, with contract talks underway for the remaining five plants.
- Because of expenses, such as personnel costs, and no revenue inflow, this area of segment activity showed a loss.

Segment Information

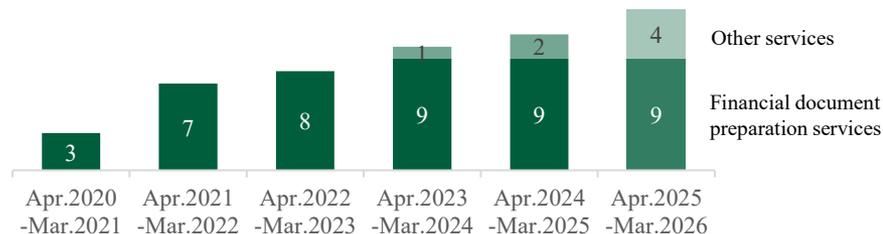
(Millions of yen)



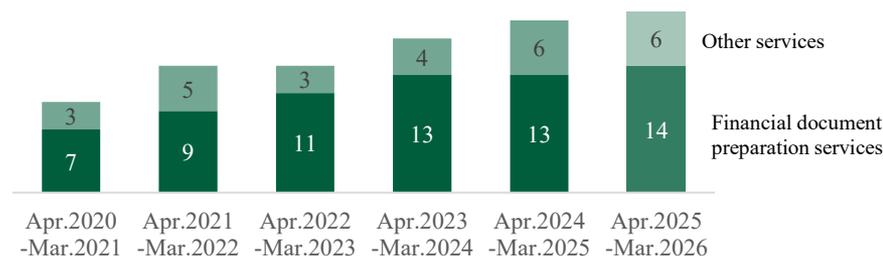
(Note) Revenues include intersegment revenues and transfers.

Number of Large Local Governments on Service Contracts

Prefectures

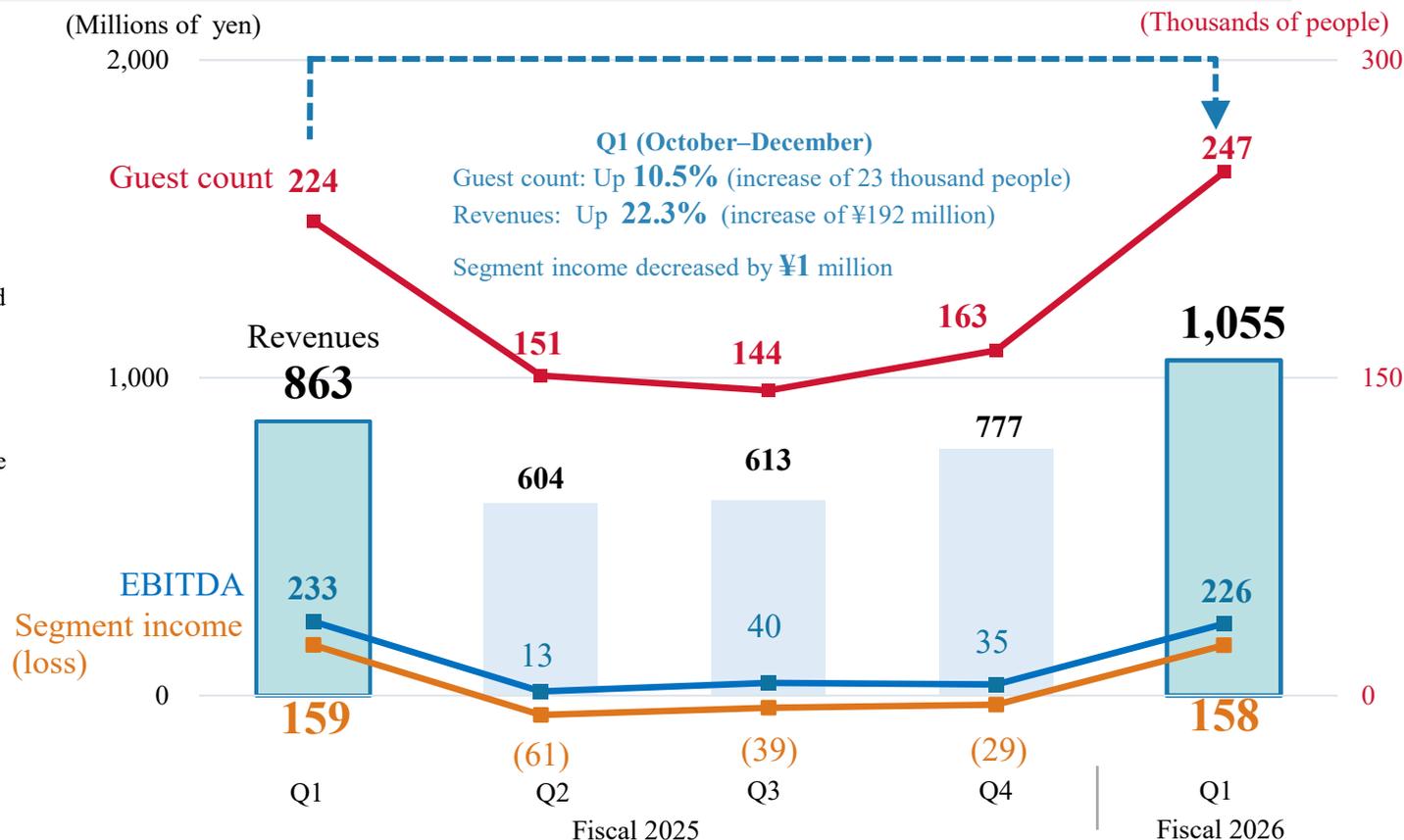


Ordinance-designated cities/special zones



Welcomed more guests and achieved revenue increase, fueled by enhanced event content and promotional activities. Segment income at year-on-year par, reflecting heavier burden of costs from advertising and promotions.

- Rolled out various programs to attract visitors, including Christmas event, installation of skating rink out on lake, and use of snow machine to create wintry landscape for fun in the snow. Promotional campaigns utilizing website also effective, with the number of visitors to Metsä — Moominvalley Park and Metsä Village, combined — reaching about 247,000, or 10.5% higher year on year.
- Spending per guest was up, pushing revenues to ¥1,055 million, or 22.3% higher year on year.
- Advertising and promotional expenses rose, owing to operation of free busses to make access to Metsä easier and also by efforts to reinforce promotional activities. SG&A expenses jumped 31.7%, to ¥234 million.
- Segment income slipped 1.1% year on year, to ¥158 million.



Notes:

1. Guest count is total number of guests at Metsä Village and Moominvalley Park.
2. Revenues are based on non-eliminated intersegment transactions.
3. EBITDA is calculated by adding depreciation and amortization of goodwill included in cost of revenues and selling, general and administrative expenses to operating income.

Emma's Theatre scheduled to reopen March 14, 2026, as all-weather venue

- ✓ Renovated into comfortable space under all-weather tent with 4m x7m LED screen, immersive-type theatre will offer live entertainment showcasing the world view that permeates Moomin stories. Will give people another appealing reason to visit Metsä.
- ✓ New venue should lead to more stable visitor numbers even when weather and seasonal factors, such as rain, excessive summer heat and wintery conditions, would typically cause a drop in guest count.



* Image is for illustrative purposes only.



©Moomin Characters™

* Image is for illustrative purposes only.

Reliable, all-weather tent

Large tent, with area of about 600m², including stage, ensures comfortable viewing with no worry about getting wet in rain or squinting in bright sunlight.

Space to enjoy variety of live entertainment throughout the day!

Plan to add variety of content, including performances by Moominvalley friends, stories shown on the big screen, character greetings and video productions.

Latest in lighting, sound and video generates amazingly immersive experience

Theatre features 4m x 7m LED screen and new sound and lighting systems.

Relax on Nishikawa Wood benches

Benches made of lumber called Nishikawa Wood, sourced with pride locally in Hanno, provide seating for about 300 people.

- Construction period: Friday, December 26, 2025 - mid-March 2026 (planned)
- Shape/Outline: Height 10m, maximum width 30m, irregular polygon
- Total floor area (inside the tent): Approximately 600m² (including stage area)
- Number of seats: Approximately 300 seats (removable)

Consolidated Balance Sheets

(Thousands of yen)

Assets	Fiscal 2025	Fiscal 2026 First Quarter	Change	Liabilities	Fiscal 2025	Fiscal 2026 First Quarter	Change
Current assets	15,597,859	17,839,420	2,241,561	Current liabilities	12,240,207	12,650,574	410,366
Cash and time deposits	6,632,789	5,504,884	(1,127,904)	Accounts payable-trade	330,693	419,157	88,463
Notes and accounts receivable -trade, and contract assets	1,532,846	1,764,661	231,815	3 Short-term loans payable	3,414,679	3,952,511	537,831
1 Operational investment securities	830,199	3,565,722	2,735,523	Current portion of bonds payable	100,000	100,000	-
Loans receivable trade	569,765	1,015,315	445,550	Current portion of long-term loans payable	5,960,439	6,130,520	170,080
Real estate for sale	4,102,649	4,103,449	800	Income taxes payable	205,333	149,980	(55,352)
Merchandise	139,147	141,220	2,072	Lease obligations	30,052	36,997	6,945
Other	1,902,681	1,854,455	(48,226)	Accrued employee bonuses	382,987	223,805	(159,181)
Allowance for doubtful accounts	(112,220)	(110,288)	1,931	4 Other	1,816,022	1,637,601	(178,420)
Noncurrent assets	11,396,270	11,598,253	201,982	Noncurrent liabilities	2,711,747	4,293,675	1,581,927
Property, plant and equipment	9,029,277	9,527,815	498,537	Bonds payable	100,000	50,000	(50,000)
Buildings and structures, net	4,032,705	4,002,435	(30,269)	5 Long-term loans payable	2,068,376	3,541,239	1,472,863
Tools, furniture and fixtures, net	235,913	303,398	67,484	Lease obligations	28,445	89,592	61,146
Assets for lease, net	3,244,507	3,204,336	(40,170)	Deferred tax liabilities	17,218	121,228	104,010
Land	747,995	747,995	-	Retirement benefit liability	203,126	197,034	(6,092)
2 Construction in progress	500,790	1,007,139	506,349	Other	294,580	294,580	-
Other	267,365	262,508	(4,856)	Total liabilities	14,951,955	16,944,249	1,992,294
Intangible fixed assets	135,324	109,053	(26,271)				
Investments and other assets	2,231,667	1,961,384	(270,283)				
Total assets	26,994,129	29,437,674	2,443,544				

1 Increased, reflecting investments into business succession projects and conversion of real estate purchased by consolidated SPC into trust beneficiary rights.

2 Increased, reflecting progress on solar power plant development projects.

3 Loan amount increased to cover working capital and solar power plant development project needs.

4 Posted decrease of ¥489 million in facilities-related accounts payable included in "Other" following payment to cover the unpaid portion for aviation assets acquired in previous fiscal year.

5 Increased due to consolidation of SPC with property holdings.

6 Acquired treasury stock worth ¥48 million in October 2025, in accordance with Board of Directors' resolution made in May 2025.

Net Assets

Shareholders' equity	10,737,368	11,119,908	382,539
Common stock	5,373,336	5,373,336	-
Capital surplus	969,796	969,676	(119)
Retained earnings	5,301,178	5,731,336	430,157
6 Treasury stock	(906,942)	(954,441)	(47,498)
Accumulated other comprehensive income	132,349	275,473	143,124
Share acquisition rights	98,259	100,392	2,132
Non-controlling interests	1,074,196	997,650	(76,545)
Total net assets	12,042,174	12,493,424	451,250
Total liabilities and net assets	26,994,129	29,437,674	2,443,544

Consolidated Statement of Income

(Thousands of yen)

	Fiscal 2025 First Quarter	Ratio to Revenues	Fiscal 2026 First Quarter	Ratio to Revenues	YoY Change Amount	YoY Change Ratio
Revenues	3,876,692	100.0%	4,237,254	100.0%	360,561	9.3%
Cost of revenues	1 1,439,864	37.1%	1,242,822	29.3%	(197,041)	(13.7)%
Gross profit	2,436,828	62.9%	2,994,431	70.7%	557,602	22.9%
Selling, general and administrative expenses	2 1,225,507	31.6%	1,545,418	36.5%	319,911	26.1%
Operating income	1,211,321	31.2%	1,449,012	34.2%	237,691	19.6%
Other income	6,413	0.2%	16,468	0.4%	10,054	156.8%
Other expenses	64,089	1.7%	3 132,104	3.1%	68,015	106.1%
Ordinary profit	1,153,645	29.8%	1,333,376	31.5%	179,730	15.6%
Extraordinary profit	8,162	0.2%	—	—	(8,162)	(100.0)%
Income before income taxes	1,161,807	30.0%	1,333,376	31.5%	171,568	14.8%
Income taxes	251,168	6.5%	291,477	6.9%	40,309	16.0%
Profit	910,639	23.5%	1,041,898	24.6%	131,259	14.4%
Profit attributable to non-controlling interests	59,015	1.5%	4 34,854	0.8%	(24,160)	(40.9)%
Profit attributable to owners of parent	851,623	22.0%	1,007,044	23.8%	155,420	18.2%

1 Decreased, despite increases in costs associated with higher sales at Metsä and depreciation in aircraft leasing operations, because nothing similar to ¥200 million loss on retirement of non-current assets associated with renovation of some Metsä Village facilities in first quarter of fiscal 2025 occurred in first quarter of fiscal 2026.

2 In addition to heavier personnel costs and Metsä-related advertising and promotional expenses, rent for land and buildings increased, paralleling office expansion.

3 Increased, reflecting interest paid on loans to purchase assets for lease and fees on loans taken to acquire real estate.

4 Decreased, mainly owing to lower profit from overseas subsidiary in aircraft business.

Changes in Key Financial Data

		Fiscal 2021	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025	First Quarter Fiscal 2026
Revenues	(millions of yen)	8,107	9,301	9,302	13,807	14,432	4,237
Gross profit	(millions of yen)	3,370	3,990	5,111	7,355	8,869	2,994
Operating income	(millions of yen)	178	587	1,343	2,569	3,406	1,449
Ordinary profit	(millions of yen)	115	540	1,277	2,461	3,242	1,333
Profit attributable to owners of parent	(millions of yen)	130	176	1,603	1,675	2,121	1,007
Net assets	(millions of yen)	7,439	7,842	9,393	10,752	12,042	12,493
Total assets	(millions of yen)	16,457	17,933	19,123	20,669	26,994	29,437
Net assets per share	(yen)	31.47	32.72	41.19	48.66	56.53	59.39
Net income per share	(yen)	0.65	0.88	7.97	8.41	10.91	5.25
Diluted net income per share	(yen)	0.65	0.87	7.94	8.36	10.83	5.21
Equity to total asset ratio	(%)	38.5	36.7	43.4	46.1	40.3	38.7
Equity to net income ratio	(%)	2.1	2.7	21.6	18.80	20.80	-
Price earning ratio (PER)	(times)	86.1	44.6	7.7	8.7	10.7	-
Cash flow from operating activities	(millions of yen)	747	(701)	615	4,055	(664)	-
Cash flow from investing activities	(millions of yen)	(173)	(141)	766	(547)	(1,590)	-
Cash flow from financing activities	(millions of yen)	(360)	802	(538)	(790)	3,130	-
Cash and cash equivalents at the end of the fiscal year	(millions of yen)	2,379	2,375	2,868	5,674	6,442	-
Number of employees(consolidated)(part-time employees)	(employees)	149(209)	176(144)	153(169)	168(200)	220(219)	221(220)
Number of employees(non-consolidated)(part-time employees)	(employees)	28(4)	30(4)	26(6)	48(7)	65(10)	58(14)

Corporate Data: FinTech Global Incorporated

Head office	Meguro Central Square 15th Floor, 3-1-1, Kamiosaki, Shinagawa-ku, Tokyo 141-0021
Establishment	December 7, 1994
Representative	Nobumitsu Tamai, President and Chief Executive Officer
Date of listing	June 8, 2005
Securities Code	8789 (TSE Standard Market)
Fiscal year-end	September 30
Main business	I. Investment banking II. Investment III. Asset management IV. Local issue solutions
Number of issued shares	201,321,700 shares (As of December 31, 2025)
Minimum trading unit	100
Capital stock	¥5,373 million (As of December 31, 2025)
Net assets (consolidated)	¥12,493 million (As of December 31, 2025)
Number of employees	Consolidated: 221 (As of December 31, 2025, excludes temporary staff)

•FinTech, in *katakana* script and English letters (registration 5113746), FinTech Global, in English letters (registration 5811521) and in *katakana* script (registration 5811522), and FGI (registration 5113748) are registered trademarks of FinTech Global Incorporated.

FGI Group Companies and Business Segments

(Major consolidated subsidiaries and affiliates)

(As of January 31, 2026)

Investment Banking

FGI

FinTech Global Incorporated
Investment and arrangements
(September-end fiscal year)

50.1%

100%

trinity japan

Trinity Japan co., Ltd.
Support for risk-hedging
arrangements
(June-end fiscal year)

FAM

FinTech Asset Management
Incorporated
Real estate investment management
(September-end fiscal year)

FGICP

FGI Capital Partners, Inc.
Securities management
(September-end fiscal year)

FGITR

FinTech Global Trust Co., Ltd.*
Trust services,
Real estate brokerage business
(March-end fiscal year)



Connecttech

Connecttech Incorporated
Real estate development, sales,
brokerage, etc.
(September-end fiscal year)

*Turned into subsidiary
on January 20, 2026

Investment Banking – Aircraft

100%

ac

aviner & co., inc.
Asset management/business investment
in airline and energy sectors
(September-end fiscal year)

53.6%

SGI-Group B.V.
Holding company
(June-end fiscal year)

100%

SGI AVIATION
EFFICIENT AND SAFE AVIATION FOR A CONNECTED WORLD

SGI-Aviation Services B.V.
Aircraft asset management
(June-end fiscal year)

Public Support Services

83.8%

100%

34.0%



Public Management Consulting
Corporation
Public accounting/public facility
management support
(September-end fiscal year)



パブリック電力

Public Electric Power
Company, Incorporated
Develop renewable energy power
plants, produce and sell power,
and operate facilities
(September-end fiscal year)

**geoplan
Namtech**

Geoplan Namtech Inc.
Planning and operation of
infrastructure- and utilities-oriented
information processing systems
(June-end fiscal year)
(Equity-method affiliate)

Entertainment Services

84.6%
(Including fund
holdings)

100%



Moomin Monogatari, Ltd.
Operates Moominvalley Park
(March-end fiscal year)

Hanno Local Resource
Utilization LLC
Owns and rents out
Moominvalley Park real estate
(June-end fiscal year)

metsä®

METSÄ Co., Ltd.
Handles Metsä Village marketing,
event planning and operation
(September-end fiscal year)

Disclaimer

Certain statements made in these materials, including some management targets, may contain forward-looking statements which reflect management's views and assumptions. Management targets represent goals that management will strive to achieve through the successful implementation of business strategies for the FGI Group. The Group may not be successful in implementing its business strategies, and management may fail to achieve its targets. Management targets and other forward-looking statements involve current assumptions of future events as well as risks and uncertainties that could significantly affect expected results, including adverse economic conditions in Japan, the United States or other countries; declining real estate and/or stock prices; additional corporate bankruptcies or additional problems in business sectors to which Group companies lend; difficulties or delays in integrating businesses and achieving desired cost savings; increased competitive pressures; changes in laws and regulations applicable to the Group's businesses; and adverse changes in Japanese economic policies.

To the extent materials containing forward-looking statements remain in available documents, we have no obligation nor the intent to update such forward-looking statements.