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Summary of Financial Statements for the First Three Quarters of Fiscal 2026 (Under Japanese GAAP)

August 12, 2026

Company name: FinTech Global Incorporated
 Listing: Tokyo Stock Exchange
 Securities code: 8789
 URL: <https://www.fgi.co.jp/en/>
 Representative: Nobumitsu Tamai, President and Chief Executive Officer
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 Scheduled date to commence dividend payments: —
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: No

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the first three quarters of fiscal 2026 (from October 1, 2025 to June 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Revenues		Operating income		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
First three quarters of fiscal 2026	12,948	25.0	4,076	42.4	3,871	38.9	4,437	177.7
First three quarters of fiscal 2025	10,358	8.1	2,862	29.8	2,788	32.2	1,597	(2.9)

Note: Comprehensive income For the first three quarters of fiscal 2026: ¥4,673 million [195.2%]
 For the first three quarters of fiscal 2025: ¥1,583 million [(15.9)%]

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
First three quarters of fiscal 2026	23.08	22.91
First three quarters of fiscal 2025	8.19	8.13

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
	Millions of yen	Millions of yen	%
As of June 30, 2026	27,721	15,782	53.5
As of September 30, 2025	26,994	12,042	40.3

Reference: Equity

As of June 30,2026: ¥14,829 million

As of September 30,2025: ¥10,869 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal 2025	—	0.00	—	3.00	3.00
Fiscal 2026	—	0.00	—		
Fiscal 2026 (Forecast)				5.00	5.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Consolidated financial forecasts for fiscal 2026 (October 1, 2025 – September 30, 2026)

(Percentages indicate year-on-year changes.)

	Revenues		Operating income		Ordinary profit		Profit attributable to owners of parent		EPS
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal 2026	15,500	7.4	4,200	23.3	4,000	23.4	4,600	116.8	23.92

Notes: Change from the latest consolidated financial forecasts: None

*** Notes**

(1) Significant changes in the scope of consolidation during the period: Yes

(Number of newly consolidated subsidiaries) One (Company name) FinTech Global Trust Co., Ltd.

(Number of newly excluded subsidiaries) Three

(Company name) Moomin Monogatari Ltd.

Hanno Local Resource Utilization LLC

Metsa Series 2 Investment Limited Liability Partnership

(2) Adoption of accounting treatment specific to the preparation of consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	201,321,700 shares
As of September 30, 2025	201,321,700 shares

(ii) Number of treasury shares at the end of the period

As of June 30, 2026	8,790,653 shares
As of September 30, 2025	9,026,320 shares

(iii) Average number of shares outstanding during the period

(cumulative from the beginning of the fiscal year)

First three quarters of fiscal 2026	192,275,000 shares
First three quarters of fiscal 2025	195,106,137 shares

* Review of the Japanese-language originals of the attached consolidated financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

(Caution regarding forward-looking statements)

The forward-looking statements included in this summary of financial statements are based on the assumptions, forecasts, and plans of FinTech Global Incorporated (hereafter, “FGI” and “the Company”) as of the date on which this document is made public. The Company’s actual results may differ substantially from such statements due to various risks and uncertainties.

(Method of obtaining supplementary results materials)

Supplementary materials on financial results are available for viewing on the FGI website as of August 12, 2026.

1. Qualitative Information on Consolidated Operating Results and Financial Position

(1) Operating Results for the First Three Quarters of Fiscal 2026

FinTech Global Incorporated (FGI) and certain members of the FGI Group are working to expand revenues through private equity investment in businesses struggling with succession issues, principal investment in private assets, including real estate, trucks and other heavy-duty vehicles, and aircraft, as well as the provision of investment opportunities.

Over the first three quarters—October 1, 2025 to June 30, 2026—of the fiscal 2026 consolidated accounting period ending September 30, 2026, FGI achieved a 25.0% year-on-year boost in revenues, to ¥12,948 million, and a 26.4% year-on-year improvement in gross profit, to ¥8,573 million, thanks to steady progress on the recovery of private equity investments associated with business succession projects, and an increase in fund formation for truck operating leases and associated product sales. Selling, general and administrative (SG&A) expenses rose 14.7% over the corresponding period a year ago, to ¥4,496 million, owing to higher fixed costs, including personnel costs, which rose due to salary increases and efforts to reinforce staffing levels, and rent-related expenses, which grew as office space increased, as well as higher miscellaneous costs, paralleling business expansion. Fortunately, higher gross profit fully absorbed higher SG&A expenses, with operating income soaring 42.4%, to ¥4,076 million, and ordinary profit climbing 38.9%, to ¥3,871 million. Profit attributable to owners of the parent reached ¥4,437 million as of the third quarter, skyrocketing 177.7% over the corresponding period a year ago. This significant year-on-year increase reflects the net impact of ¥1,556 million in gain on sale of non-current assets* under extraordinary income and ¥263 million in loss on sale of shares in subsidiaries and associates and ¥200 million in provision of allowance for doubtful accounts under extraordinary loss, which came about because Moomin Monogatari, Ltd., and Hanno Local Resource Utilization LLC, which is a subsidiary of Moomin Monogatari, lost subsidiary status under FGI following the transfer of some Moomin Monogatari shares held by the Company on March 26, 2026, and therefore no longer fall under the scope of consolidation.

*Note: In July 2017, FGI transferred real estate (transfer price: ¥2,000 million; book value: ¥443 million) to Hanno Local Resource Utilization LLC, then a subsidiary. The real estate transfer was treated as a financing transaction with unrealized profits. Paralleling the aforementioned share transfer, Hanno Local Resource Utilization lost its subsidiary status, and the transferred real estate has now been treated as sold and entered into the books as gain on sale of non-current assets.

(Unit: Millions of yen)

	First Three Quarters of Fiscal 2025	First Three Quarters of Fiscal 2026	YOY Change
Revenues	10,358	12,948	2,590
Investment Banking	6,085	7,576	1,490
Investment Banking - Aircraft	2,169	3,549	1,380
Public Support Services	334	421	87
Entertainment Services	2,081	1,725	(355)
Elimination	(311)	(324)	(12)
Gross profit	6,782	8,573	1,791
Investment Banking	5,063	6,805	1,742
Investment Banking - Aircraft	984	1,176	192
Public Support Services	207	270	63
Entertainment Services	658	508	(149)
Elimination	(130)	(187)	(56)
Operating income [Segment income/ (loss)]	2,862	4,076	1,214
Investment Banking	3,579	5,121	1,541
Investment Banking - Aircraft	155	322	166
Public Support Services	(60)	(302)	(242)
Entertainment Services	58	58	(0)
Elimination	(871)	(1,122)	(251)
Ordinary profit	2,788	3,871	1,083
Profit before income taxes	2,291	4,963	2,672
Profit attributable to owners of parent	1,597	4,437	2,839

A breakdown of performance by business segment is presented below. Revenues include intersegment revenues and transfers.

Note that FGI's reporting segments have changed, effective from the first quarter of fiscal 2026, and comparison and analysis of consolidated results achieved in the first three quarters of fiscal 2026 are based on the new segment breakdown. For details regarding the change in reporting segments, please refer to II. Nine months ended June 30, 2026 (October 1, 2025 to June 30, 2026), "2. Changes in reporting segments" under 2. Consolidated Financial Statements and Important Notes, (3) Notes to Consolidated Financial Statements (Segment Information).

a. Investment Banking

Investment Banking saw a year-on-year improvement in revenues from transaction arrangement services and private equity investment associated with business succession projects, driven by the recovery of private equity investments into a large project formed in the previous fiscal year and another formed in the third quarter of the current fiscal year.

In other asset management services, primarily for real estate and securities, the level of assets received from overseas investors for investment into residences declined, as did investment in small-lot real estate products. Despite these decreases, the balance of assets under management rose 8.5% from the end of fiscal 2025, on September 30, 2025, to ¥175.4 billion, buoyed by new real estate assets entrusted to the Group's asset management company in connection with a business succession project. This led to higher revenues from other asset management services.

The truck operating lease business made good progress in securing target vehicles for investment in funds arranged by FGI Group companies. In addition, sales of investment interests in FGI-arranged funds reached ¥8,280 million in the first three quarters of fiscal 2026, buoyed by an increase in contracts with business partners. Revenues from arrangement, fund management and related services more than doubled over the corresponding period a year ago.

Metsä Village recorded a year-on-year improvement in revenues, thanks to a favorable shift in rental income from tenants and parking fee income, paralleling an increase in visitors, complemented by rental revenue following the second-quarter purchase of property adjacent to the site and revenue from Moominvalley Park facility leases.

Given the above factors, Investment Banking revenues reached ¥7,576 million, up 24.5% year on year. Gross profit jumped 34.4%, to ¥6,805 million, reflecting higher revenues, especially from business succession projects—which present a high profit margin—and arrangements associated with truck operating leases, and the fact that the impact of a ¥200 million loss associated with renovation of some Metsä Village facilities in fiscal 2025 was no longer a factor. Segment income hit ¥5,121 million, up 43.1% year on year.

b. Investment Banking – Aircraft

Investment Banking – Aircraft handles technical services associated with aircraft inspections, typically undertaken when leased assets are returned, and engages in aircraft leasing operations. In technical services, revenues were down year on year, as airline companies continued to extend existing leasing contracts in response to a sustained shortage of aircraft in the airline industry, which in turn reduced the need for technical services associated with aircraft inspections upon the return of leased aircraft. But revenues from aircraft leasing operations were higher year on year, reflecting the sale of aircraft leased assets and an increase in leasing revenues.

As a result, Investment Banking — Aircraft revenues surged 63.6% over the corresponding period a year ago, to ¥3,549 million, and segment income rocketed 107.0%, to ¥322 million.

c. Public Support Services

Public Support Services is committed to promoting solutions to regional issues, including concerns over aging or inadequate infrastructure, and guided by this policy, provides services, including support extended to local public entities to prepare financial documents and manage public facilities, as well as involvement in the development of renewable energy-related businesses.

Drawing on expertise within the FGI Group, this segment has captured a certain share of demand from large municipalities for help preparing financial documents. The number of prefectures under service contracts for financial document support in their current fiscal year, which runs from April 2026 through March 2027, stands at 13, up from 10 in the corresponding period a year ago, and the number of ordinance-designated cities and special wards under similar service contracts also stands at 13, down one from a year earlier. In contracted services related to public facility management and administrative planning, inquiries for support increased in diverse fields, including administrative planning for public facilities as well as nursing care, social welfare, and initiatives to promote good health. In addition, the segment has been making preparations to secure contracts for outsourcing services, including public facility management, that can help local governments address issues caused by a shortage of personnel with specialized architectural expertise. The first such contract was signed in June 2026 with Fukui Prefecture, and services have already started.

In renewable energy-related activities, five of the 10 solar power plants in a development project acquired in fiscal 2025 are in operation and selling electricity. The other five plants should go into operation within the coming months for a full rollout of commercial operations at all 10 locations by the end of fiscal 2026.

The factors described above underpinned segment revenues of ¥421 million, up 26.2% year on year. But labor costs, initial expenses related to the installation of solar power plants, and

depreciation expenses weighed on Public Support Services, causing the segment loss to deepen to ¥302 million, from ¥60 million a year earlier.

d. Entertainment Services

Moomin Monogatari, Ltd., handles entertainment services. Due to the transfer of a portion of the shares held by FGI in Moomin Monogatari on March 26, 2026, the business results of subsidiaries, including Moomin Monogatari, that comprised this segment are no longer accounted for under consolidation as of the third quarter of fiscal 2026.

Consequently, Entertainment Services revenues for the first three quarters of the current fiscal year remained unchanged from the end of the second quarter, at ¥1,725 million. But on a year-on-year basis, this amount was 17.1% less than the amount booked for the first three quarters of fiscal 2025.

Segment income, also unchanged from the second quarter, at ¥58 million, was down 0.5%, compared with the amount booked for the first three quarters of fiscal 2025.

(2) Overview of Consolidated Financial Position for the First Three Quarters of Fiscal 2026

Assets

Total assets stood at ¥27,721 million at the end of the third quarter of fiscal 2026, on June 30, 2026, up 2.7% from the end of fiscal 2025, on September 30, 2025. The change is primarily due to an increase of ¥2,076 million in real estate for sale—owing to reclassification of operational investment securities held as real estate trust beneficiary rights by a special purpose company that is a subsidiary of FGI into real estate for sale following a change in sales policy—and an increase of ¥2,256 million in operational investment securities resulting from new investments and recognition of investment income, which offset decreases of ¥3,885 million in buildings and structures (net) included in “Other” under property, plant and equipment and ¥410 million in land included in “Other” under property, plant and equipment, which reflects the fact that Moomin Monogatari and Hanno Local Resource Utilization LLC ceased to be subsidiaries of FGI, and a decrease of ¥697 million in assets for lease (net) due to the sale of aircraft lease assets in the Investment Banking — Aircraft segment.

Liabilities

Total liabilities amounted to ¥11,939 million at the end of the third quarter of fiscal 2026, on June 30, 2026, down 20.1% from the end of fiscal 2025, on September 30, 2025. The change is primarily due to a decrease of ¥591 million in short-term loans payable and a decrease of ¥4,952 million in current portion of long-term loans payable, paralleling the removal of Moomin Monogatari and Hanno Local Resource Utilization from the scope of consolidation and other factors, which overshadowed a ¥2,418 million increase in long-term loans payable, largely comprising loans taken to supplement working capital and acquisition funds for a trust company, and also reflecting consolidation of a special purpose company with property holdings.

Net assets

Net assets came to ¥15,782 million at the end of the third quarter of fiscal 2026, on June 30, 2026, up 31.1% from the end of fiscal 2025, on September 30, 2025. The change is mainly due to an increase of ¥4,437 million in retained earnings, buoyed by profit attributable to owners of the parent at the three-quarter mark, which neutralized decreases of ¥227 million in non-controlling interests and ¥576 million in retained earnings due to payment of dividends.

(3) Information on Forward-Looking Statements, including Consolidated Performance Forecast

(Unit: Millions of yen)

	Fiscal 2026 First Three Quarters (Actual)	Fiscal 2026 Full-Year (Forecast) (Announced on May 12, 2026)	Progress toward goal
Revenues	12,948	15,500	83.5%
Operating income	4,076	4,200	97.1%
Ordinary profit	3,871	4,000	96.8%
Profit attributable to owners of the parent	4,437	4,600	96.5%

As noted above, business results for the first three quarters of fiscal 2026 demonstrate a high rate of progress toward targets stated in the revised full-year consolidated performance forecast announced on May 12, 2026, driven by the recovery of investments in large and small-to-medium-sized business succession projects during the third quarter.

That said, taking into account the fact that recognition of revenues related to the recovery of investment in some large projects could be deferred to the next fiscal year and that various expenses are trending higher, management has decided to stick with the full-year consolidated performance forecast disclosed on May 12, 2026.

Note that the consolidated performance forecast is based on information currently available to management and certain assumptions deemed reasonable. Actual results may differ substantially from expectations for a variety of reasons.

2.Consolidated Financial Statements and Important Notes

(1) Consolidated Balance Sheets

(Unit: Thousands of yen)

	As of September 30,2025	As of June 30, 2026
Assets		
Current assets		
Cash and time deposits	6,632,789	7,624,374
Notes and accounts receivable - trade, and contract assets	1,532,846	2,192,537
Operational investment securities	830,199	3,086,791
Loans receivable, trade	569,765	343,515
Real estate for sale	4,102,649	6,178,668
Other	2,041,829	1,579,842
Allowance for doubtful accounts	(112,220)	(322,800)
Total current assets	15,597,859	20,682,929
Non-current assets		
Property, plant and equipment		
Assets for lease	3,295,574	2,648,380
Accumulated depreciation	(51,067)	(101,512)
Assets for lease, net	3,244,507	2,546,868
Other	5,784,770	2,069,929
Total property, plant and equipment	9,029,277	4,616,798
Intangible fixed assets		
Goodwill	60,005	78,531
Other	75,319	100,513
Total intangible fixed assets	135,324	179,045
Investments and other assets		
Investment in securities	1,173,976	1,379,167
Deferred tax assets	137,492	11,178
Other	954,641	870,835
Allowance for doubtful accounts	(34,443)	(17,999)
Total investments and other assets	2,231,667	2,243,181
Total non-current assets	11,396,270	7,039,024
Total assets	26,994,129	27,721,953

(Unit: Thousands of yen)

	As of September 30, 2025	As of June 30, 2026
Liabilities		
Current liabilities		
Accounts payable - trade	330,693	230,141
Short-term loans payable	3,414,679	2,822,863
Current portion of bonds payable	100,000	196,000
Current portion of long-term loans payable	5,960,439	1,008,380
Income taxes payable	205,333	220,576
Lease obligations	30,052	73,843
Accrued employee bonuses	382,987	200,443
Other	1,816,022	1,483,516
Total current liabilities	12,240,207	6,235,766
Non-current liabilities		
Bonds payable	100,000	204,000
Long-term loans payable	2,068,376	4,486,945
Lease liabilities	28,445	318,846
Deferred tax liabilities	17,218	119,853
Retirement benefit liability	203,126	220,633
Other	294,580	353,606
Total non-current liabilities	2,711,747	5,703,885
Total liabilities	14,951,955	11,939,652
Net assets		
Shareholders' equity		
Common stock	5,373,336	5,373,336
Capital surplus	969,796	963,222
Retained earnings	5,301,178	9,117,620
Treasury stock	(906,942)	(886,970)
Total shareholders' equity	10,737,368	14,567,208
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	5,149	85,931
Foreign currency translation adjustment	127,200	176,162
Total accumulated other comprehensive income	132,349	262,093
Share acquisition rights	98,259	105,942
Non-controlling interests	1,074,196	847,056
Total net assets	12,042,174	15,782,301
Total liabilities and net assets	26,994,129	27,721,953

(2) Consolidated Statements of Income and Consolidated Statement of Comprehensive Income

Consolidated Statements of Income

	(Unit: Thousands of yen)	
	First Three Quarters of Fiscal 2025 (From October 1, 2024 to June 30, 2025)	First Three Quarters of Fiscal 2026 (From October 1, 2025 to June 30, 2026)
Revenues	10,358,735	12,948,949
Cost of revenues	3,576,389	4,375,284
Gross profit	6,782,345	8,573,664
Selling, general and administrative expenses	3,919,679	4,496,860
Operating income	2,862,666	4,076,803
Non-operating income		
Interest income	23,273	19,204
Dividend income	47,303	49,047
Foreign exchange gains	6,641	—
Share of profit of entities accounted for using equity method	18,340	19,967
Other	16,611	8,516
Total non-operating income	112,169	96,735
Non-operating expenses		
Interest expenses	112,313	197,651
Interest expenses on bonds	167	2,566
Foreign exchange losses	—	22,959
Commission expenses	70,605	71,175
Other	3,725	7,997
Total non-operating expenses	186,811	302,350
Ordinary profit	2,788,024	3,871,188
Extraordinary income		
Gain on sale of non-current assets	—	1,556,309
Gain on reversal of share acquisition rights	8,162	—
Total extraordinary income	8,162	1,556,309
Extraordinary losses		
Loss on sale of shares of subsidiaries and associates	—	263,327
Provision of allowance for doubtful accounts	505,128	200,556
Total extraordinary losses	505,128	463,884
Profit before income taxes	2,291,057	4,963,614
Income taxes - current	400,353	287,589
Income taxes - deferred	145,353	194,347
Total income taxes	545,706	481,936
Profit	1,745,351	4,481,677
Profit attributable to non-controlling interests	147,590	44,143
Profit attributable to owners of parent	1,597,761	4,437,533

Consolidated Statement of Comprehensive Income

(Unit: Thousands of yen)

	First Three Quarters of Fiscal 2025 (From October 1, 2024 to June 30, 2025)	First Three Quarters of Fiscal 2026 (From October 1, 2025 to June 30, 2026)
Profit	1,745,351	4,481,677
Other comprehensive income		
Valuation difference on available-for-sale securities	(82,906)	98,523
Foreign currency translation adjustment	(80,016)	93,021
Share of other comprehensive income of entities accounted for using equity method	871	618
Total other comprehensive income	(162,051)	192,163
Comprehensive income	1,583,299	4,673,840
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,481,107	4,567,278
Comprehensive income attributable to non-controlling interests	102,192	106,562

(3) Notes to Consolidated Financial Statements

(Changes in accounting policies)

Not applicable.

(Segment Information)

I. Nine months ended June 30, 2025 (October 1, 2024 to June 30, 2025)

Information about the amount of revenues, profits or losses pursuant to each reporting segment

(Thousands of yen)

	Reporting Segments					Adjustment (Note 1)	Consolidated (Note 2)
	Investment Banking	Investment Banking - Aircraft	Public Support Services	Entertainment Services	Total		
Revenues							
Revenues to third party	6,004,111	2,169,106	312,674	1,872,842	10,358,735	—	10,358,735
Intersegment revenues and transfers	81,398	250	21,400	208,575	311,624	(311,624)	—
Total	6,085,510	2,169,356	334,074	2,081,418	10,670,359	(311,624)	10,358,735
Segment income (loss)	3,579,786	155,964	(60,399)	58,631	3,733,982	(871,315)	2,862,666

Notes:

1. Adjustment of segment income (loss), at ¥ (871,315) thousand, includes elimination of transactions among segments of ¥162,755 thousand and corporate expenses of ¥ (1,034,071) thousand, which are not allocatable to reporting segments. Corporate expenses are mainly general and administrative expenses, which do not belong to any reporting segments.
2. Segment income (loss) is reconciled with operating income in the consolidated statements.

II. Nine months ended June 30, 2026 (October 1, 2025 to June 30, 2026)

1. Information about the amount of revenues, profits or losses pursuant to each reporting segment

(Thousands of yen)

	Reporting Segments					Adjustment (Note 1)	Consolidated (Note 2)
	Investment Banking	Investment Banking - Aircraft	Public Support Services	Entertainment Services	Total		
Revenues							
Revenues to third party	7,501,668	3,549,489	406,293	1,491,498	12,948,949	—	12,948,949
Intersegment revenues and transfers	74,503	400	15,300	234,171	324,375	(324,375)	—
Total	7,576,171	3,549,889	421,593	1,725,669	13,273,324	(324,375)	12,948,949
Segment income (loss)	5,121,359	322,780	(302,966)	58,356	5,199,530	(1,122,726)	4,076,803

Notes:

1. Adjustment of segment income (loss), at ¥ (1,122,726) thousand, includes elimination of transactions among segments of ¥196,708 thousand and corporate expenses of ¥ (1,319,435) thousand, which are not allocatable to reporting segments. Corporate expenses are mainly general and administrative expenses, which do not belong to any reporting segments.
2. Segment income (loss) is reconciled with operating income in the consolidated statements.

2. Changes in reporting segments

Effective from the first quarter of fiscal 2026, FGI reports its business activities under four reporting segments — Investment Banking, Investment Banking – Aircraft, Public Support Services and Entertainment Services, instead of the three reporting segments — Investment Banking Business, Public Management Consulting Business and Entertainment Service Business — used previously.

(1) New: Investment Banking – Aircraft

In the two years since FGI launched the business model for the aircraft leasing business, the business increased in importance not only quantitatively but also qualitatively within the Investment Banking Business. Previously, operations were integrated, emphasizing synergies with the Investment Banking Business. However, from the first quarter of fiscal 2026, FGI enhanced its governance structure to include a decision-making system based on independent budgeting and performance management. In addition, aircraft leasing revenues, such as gain on aircraft sales, differ from investment income from other investment banking business, resulting in large discrepancies in indicators, such as cost rates.

Given these factors, the aviation business, including aircraft leasing, was split off from the Investment Banking Business and established separately as Investment Banking – Aircraft to more clearly reflect the division of management and enhance transparency of consolidated financial statements.

(2) Certain operations brought together and restructured under Public Support Services

The Public Management Consulting Business was seeing requests from local public entities increasingly shift from a focus on consulting services to operational outsourcing. In addition, going forward, FGI will be more committed to renewable energy facility development and management services, previously an internal division of the Investment Banking Business, that support power projects involving local governments. In light of these factors, FGI brought together public management consulting and renewable energy facility development and management services and restructured activities under Public Support Services.

(3) Segments renamed

FGI simplified segment names, changing Investment Banking Business to Investment Banking, and Entertainment Services Business to Entertainment Services.

Note, segment information for the first three quarters of fiscal 2025 has been restated to conform to the new segment breakdown.

(Significant Change in Shareholders' Equity)

For the nine months ended June 30, 2025 (From October 1, 2024 to June 30, 2025)

1. Cash dividends paid

Resolution	Type of shares	Total dividends (Thousands of yen)	Dividends per share (Yen)	Record date	Effective date	Source of dividends
December 19, 2024 Ordinary General Meeting of Shareholders	Common shares	293,831	1.5	September 30, 2024	December 20, 2024	Retained earnings

2. Significant changes in shareholders' equity

(Disposal of treasury shares)

FGI disposed of 759,900 shares as restricted stock compensation on January 24, 2025. As a result, the amount of "Capital surplus" increased by ¥26,512 thousand and the amount of "Treasury shares" decreased by ¥62,395 thousand for the first three quarters of fiscal 2025.

(Repurchase of treasury shares)

FGI completed the repurchase of 2,350,400 shares in accordance with the Board of Directors' resolution on February 12, 2025. In addition, FGI completed the repurchase of 763,600 shares in accordance with the Board of Directors' resolution on May 9, 2025. As a result, the amount of "Treasury shares" increased by ¥380,768 thousand for the first three quarters of fiscal 2025.

As a result of these transactions, including change in ownership interest of parent due to transactions with non-controlling interests, "Capital surplus" and "Treasury shares" amounted to ¥970,600 thousand and ¥764,599 thousand respectively at the end of the first three quarters of fiscal 2025.

For the nine months ended June 30, 2026 (From October 1, 2025 to June 30, 2026)

1. Cash dividends paid

Resolution	Type of shares	Total dividends (Thousands of yen)	Dividends per share (Yen)	Record date	Effective date	Source of dividends
December 19, 2025 Ordinary General Meeting of Shareholders	Common shares	576,886	3	September 30, 2025	December 22, 2025	Retained earnings

2. Significant changes in shareholders' equity

(Disposal of treasury shares)

FGI disposed of 647,700 shares as restricted stock compensation on January 22, 2026. As a result, the amount of "Capital surplus" increased by ¥24,030 thousand and the amount of "Treasury shares" decreased by ¥65,352 thousand for the first three quarters of fiscal 2026.

In addition, during the first three quarters of fiscal 2026, FGI disposed of 28,000 shares due to the exercise of share acquisition rights. As a result, the amount of "Capital surplus" decreased by ¥337 thousand and the amount of "Treasury shares" decreased by ¥2,825 thousand for the first three quarters of fiscal 2026.

As a result of these transactions, including repurchase of treasury shares and change in ownership interest of parent due to transactions with non-controlling interests, "Capital surplus" and "Treasury shares" amounted to ¥963,222 thousand and ¥886,970 thousand respectively at the end of the first three quarters of fiscal 2026.

(Assumption of Going Concern)

Not applicable.

(Quarterly consolidated statements of cash flows)

Quarterly consolidated statements of cash flows were not prepared for the first three quarters of fiscal 2026.

“Depreciation” (including amortization of intangible fixed assets other than goodwill) and “Amortization of goodwill” for the first three quarters of fiscal 2025 and fiscal 2026 were as follows:

	(Thousands of yen)	
	First Three Quarters of Fiscal 2025 (From October 1, 2024 to June 30, 2025)	First Three Quarters of Fiscal 2026 (From October 1, 2025 to June 30, 2026)
Depreciation	340,306	362,055
Amortization of goodwill	19,143	22,897

(Subsequent Events)

(Repurchase of treasury shares)

The Company resolved at a meeting of the Board of Directors held on August 12, 2026, to acquire treasury stock in accordance with Article 156, Paragraph 1 of the Companies Act of Japan, as applied pursuant to Article 165, Paragraph 3 of the same Act.

(1) Reason for repurchasing own shares

FGI’s policy on repurchasing its own shares is to take a flexible approach in response to market conditions, including stock prices, while striking a balance with growth investment.

After comprehensively evaluating the Company’s current stock price levels, trends in business performance, financial status and other factors, the Board of Directors decided that the Company will repurchase shares as a course of action to improve capital efficiency and enhance shareholder returns and to enable the Company to leverage repurchased shares under flexible capital policies—including M&A and the issuance of restricted stock (as compensation)—tailored to the business environment.

(2) Details regarding the resolution on the repurchase of treasury shares

- (i) Type of shares to be repurchased: Common stock of FGI
- (ii) Total number of shares to be repurchased: 9,100,000 shares (maximum)
- (iii) Total purchase price of shares to be repurchased: 1,000,000,000 yen (maximum)
- (iv) Period of share repurchase: From August 13, 2026 to April 30, 2027
- (v) Method of repurchase: Market purchase on the Tokyo Stock Exchange